PERCEPTION®

Ship Repair
From Customer RFP to Customer Invoicing

SPAR ASSOCIATES, INC.

Agenda

1. Introduction to Perception
   a) What is ERP and EVM
   b) The shipyard information flow
   c) The Perception information flow
   d) The central database
   e) The WBS structure
2. Cost Estimating
   a) Overview of the Project Estimate
   b) The Cost Estimating Environment
   c) Responding to the RFP – Creating the WBS structure
   d) Building the Cost Estimate
   e) Reports – monitoring the Estimate
   f) Creating the Quotation
3. Proposal Acceptance - The ERP and EVM Process
   a) Creating the Labor and Material requirement s for Production
   b) The Material Requirements – Requisitions and Purchasing
   c) The Labor Requirements – Work Orders
   d) Reviewing and Monitoring the Project Cost and Performance
4. Customer Billing
   a) Compare the Project Cost with the Estimate
   b) Create the Bill

What is ERP?

"An Enterprise Resource Planning (ERP) system is an integrated computer-based application used to manage internal and external resources, including tangible assets, financial resources, materials, and human resources.

Its purpose is to facilitate the flow of information between all business functions inside the boundaries of the organization and manage the connections to outside stakeholders. Built on a centralized database and normally utilizing a common computing platform, ERP systems consolidate all business operations into a uniform and enterprise-wide system environment."

From Wikipedia, the free encyclopedia

What is EVM?

"Earned value management (EVM) is a project management technique for measuring project progress in an objective manner.

EVM has the ability to combine measurements of scope, schedule, and cost in a single integrated system. When properly applied, EVM provides an early warning of performance problems.

Additionally, EVM promises to improve the definition of project scope, prevent scope creep, communicate objective progress to stakeholders, and keep the project team focused on achieving progress."

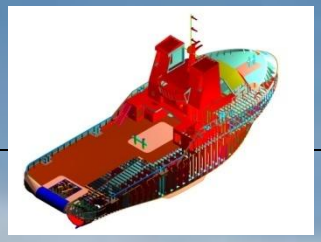
From Wikipedia, the free encyclopedia

Coordinate Resources

Measure Progress & Performance

SPAR's *PERCEPTION*© System Combines ERP & EVM to better plan, coordinate and manage the shipyard.

Unlike other ERP and EVM systems, *PERCEPTION* was designed specifically for shipyards.



ShipConstructor
AutoCAD
AutoShip, etc.

CAD Interface

Drawing Control

Purchasing

Material Control

Cost Estimating

Planning Scheduling

Manpower Control

Performance Reporting

Customer Billings

Accounts Payable

3rd Party Software

Accounting Systems

Accounting System Interface

Accounts Receivable

Time Charges

Information Flow for the PERCEPTION Integrated Shipyard Resource Management System

Cost Estimating

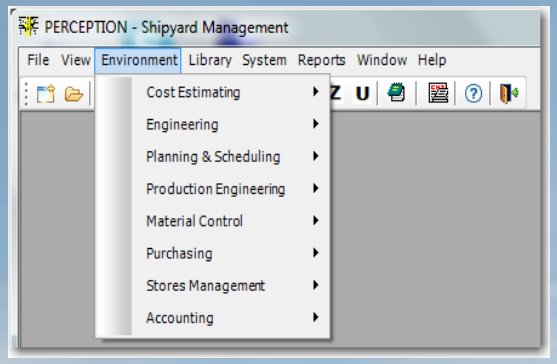
Planning
Budgeting & Scheduling

Labor, Manpower
Cost Management

Purchasing & Material
Cost Management

Earned Value
Performance Reporting

Cost Analysis

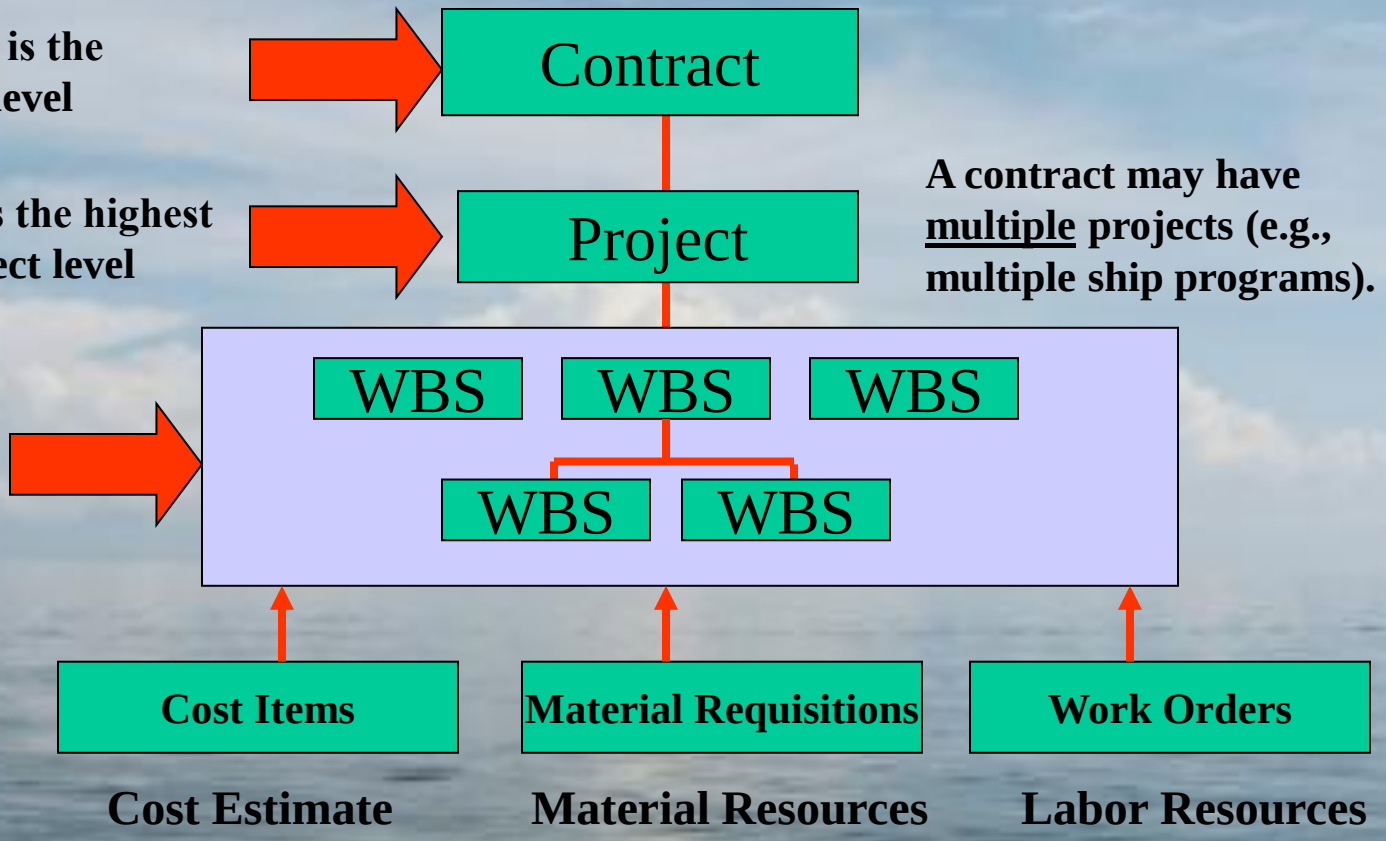


Each project has a hierarchy of information managed by the system, flowing from lowest level details to the highest level summary.

The "Contract" is the highest project level

The "Project" is the highest operations project level

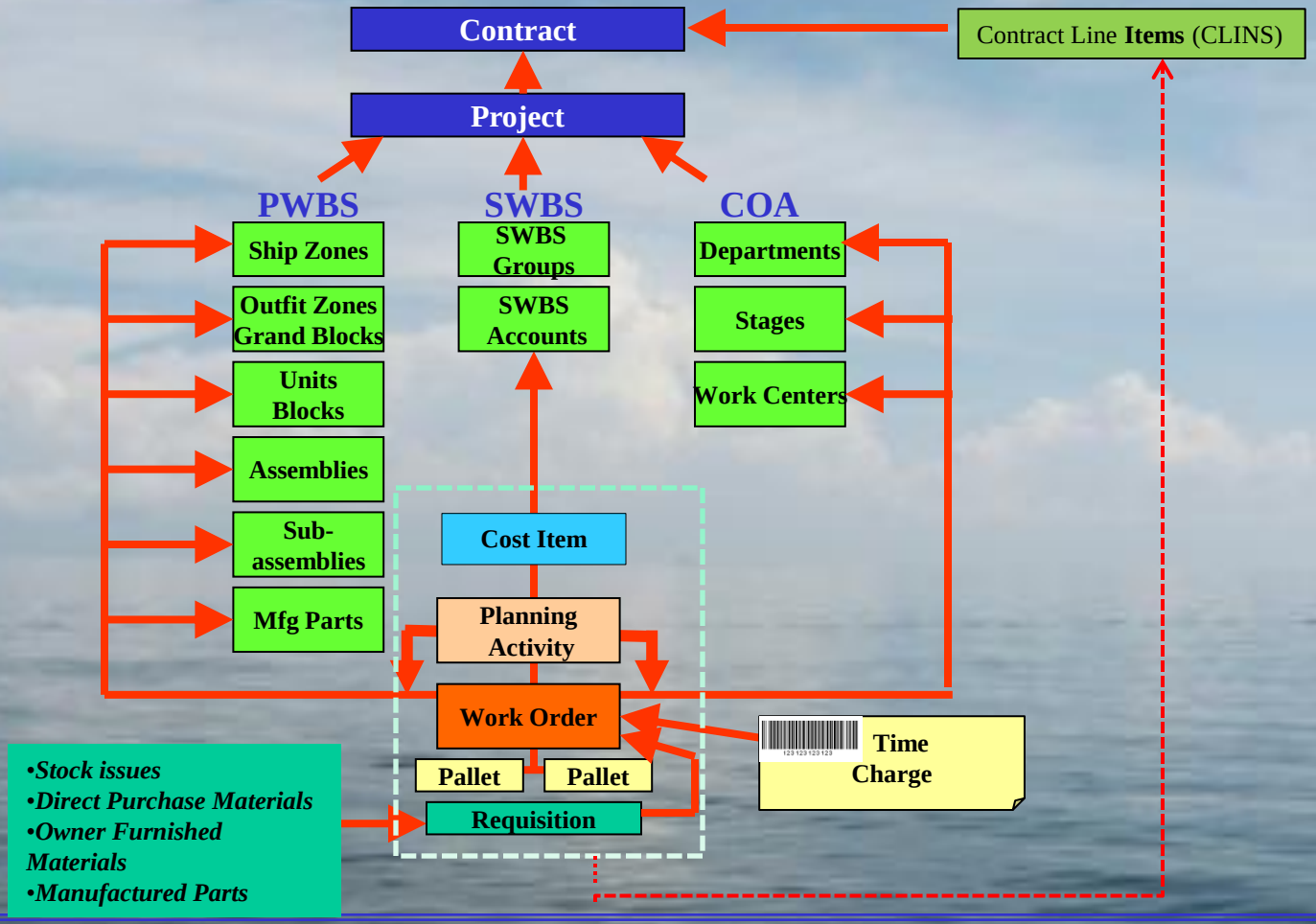
The Project Work Breakdown Structure ("WBS") is an intermediary hierarchy depending on the project requirements.



A contract may have multiple projects (e.g., multiple ship programs).

The lowest level of project information

Project transactions can reference one or more different work breakdown structures. The WBS can be as simple or as complex as needed, contract by contract.



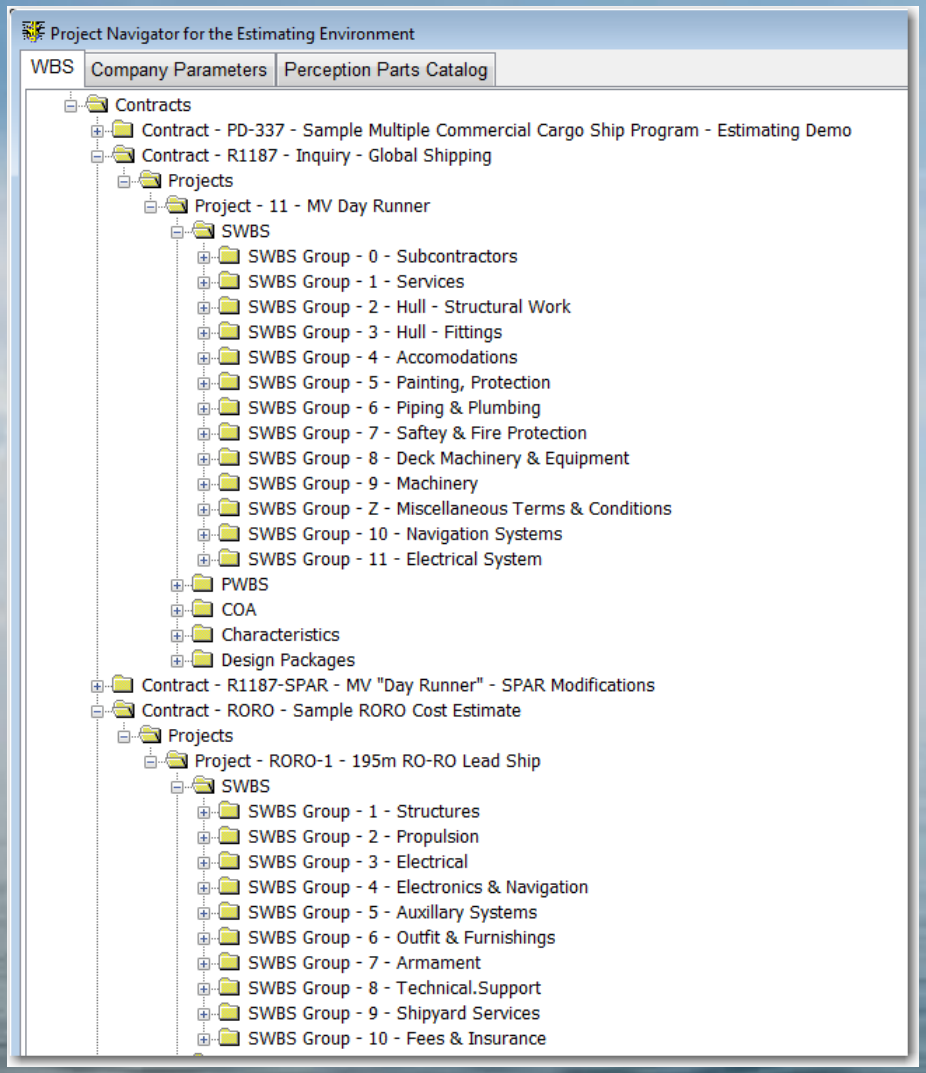
The Centralized Database.
The *PERCEPTION* Work Breakdown Structure

1. User can define.
2. Can be different for every project.
3. Can be copied from one project to another.
4. Provides multiple different views of the same cost data.

SWBS – The System (Shipyard) Work Breakdown Structure.

PWBS – The Product Work Breakdown Structure.

COA – The Organizational Work Breakdown Structure.



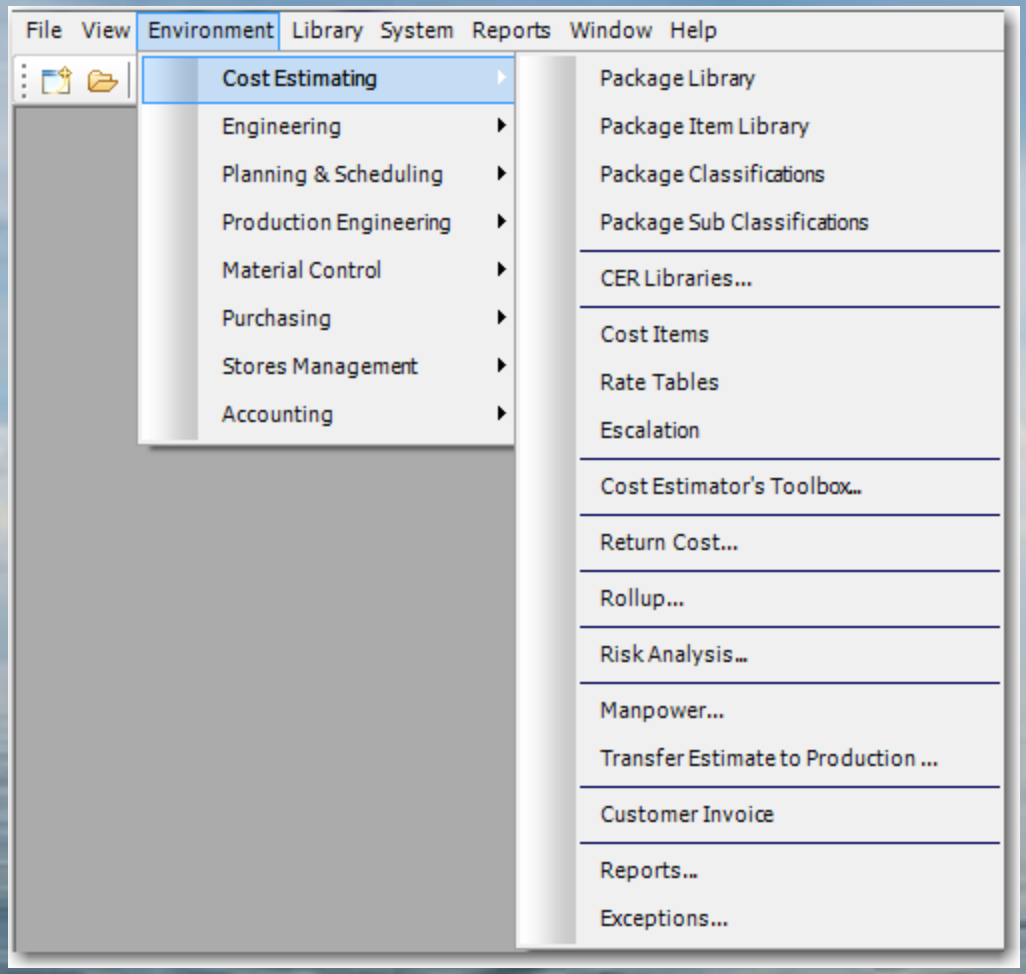
Cost Estimating

PERCEPTION was developed to permit cost estimating that can reflect modern ship design and production methods.

Using product- and process-based information, cost estimates can be generated quickly and accurately at any level of detail:

- Parametric cost estimates based upon modifiable ship design and mission characteristics
- Standard shipbuilding & ship repair interim products & services
- Detail cost estimates based upon engineered bills of material and equipment specifications.

The Software Cost Estimating Environment



Libraries of predefined Cost Estimating Packages used to build an Estimate.

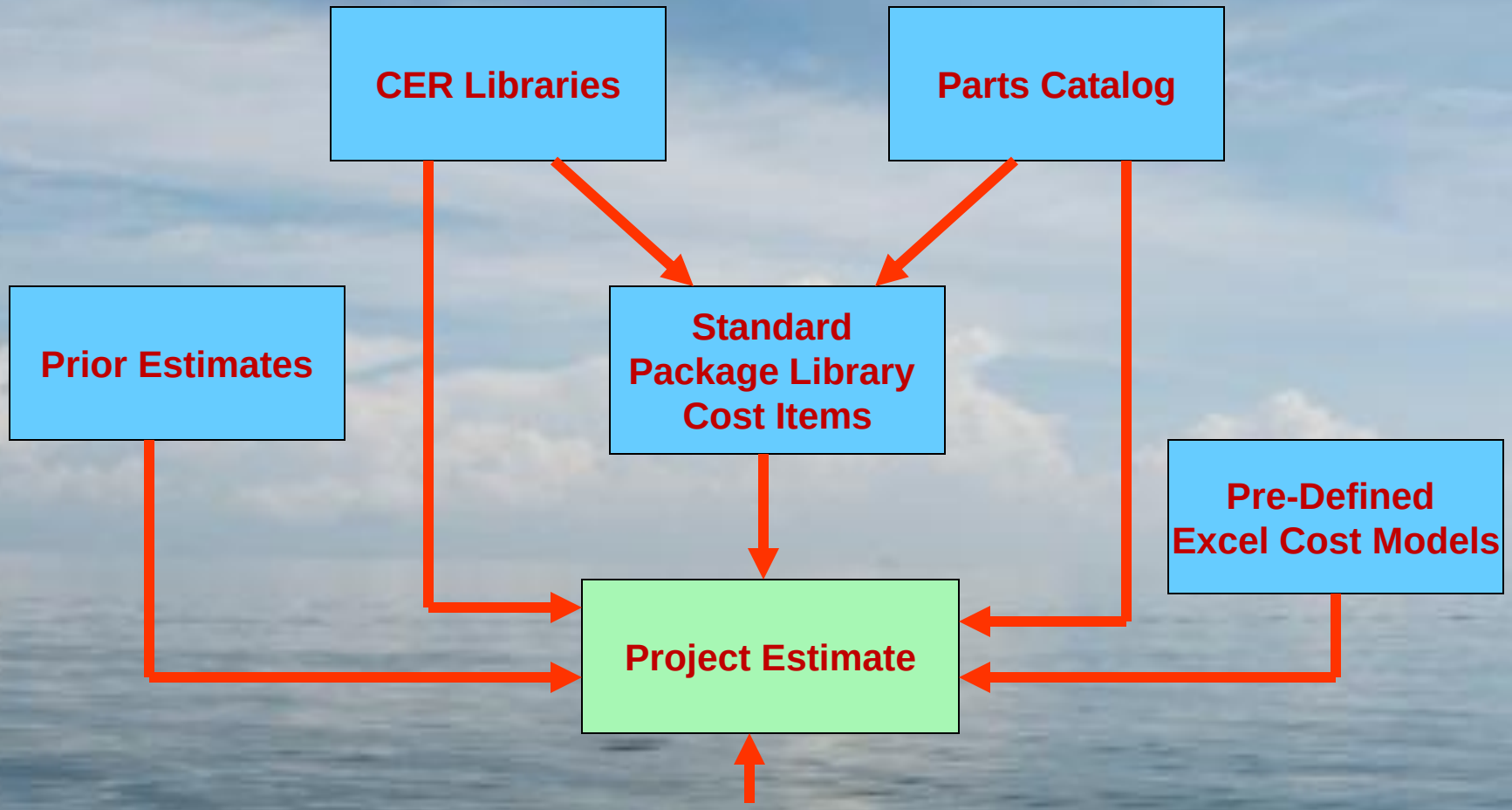
Libraries of predefined Cost Estimating Relationships ("CERs").

The Cost Estimate and associated Rates.

The Customers Bill.

Putting together an Estimate from Various Sources of Cost Data:

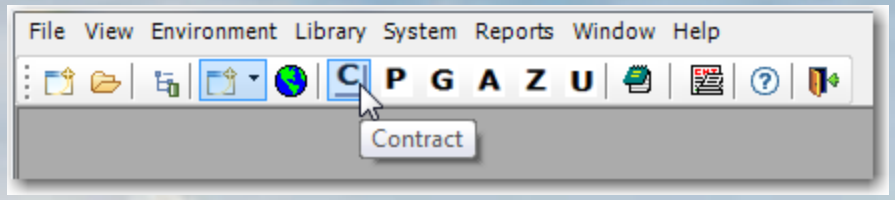
Prior Estimates, Cost Libraries, Cost Models & Manual Cost Entries

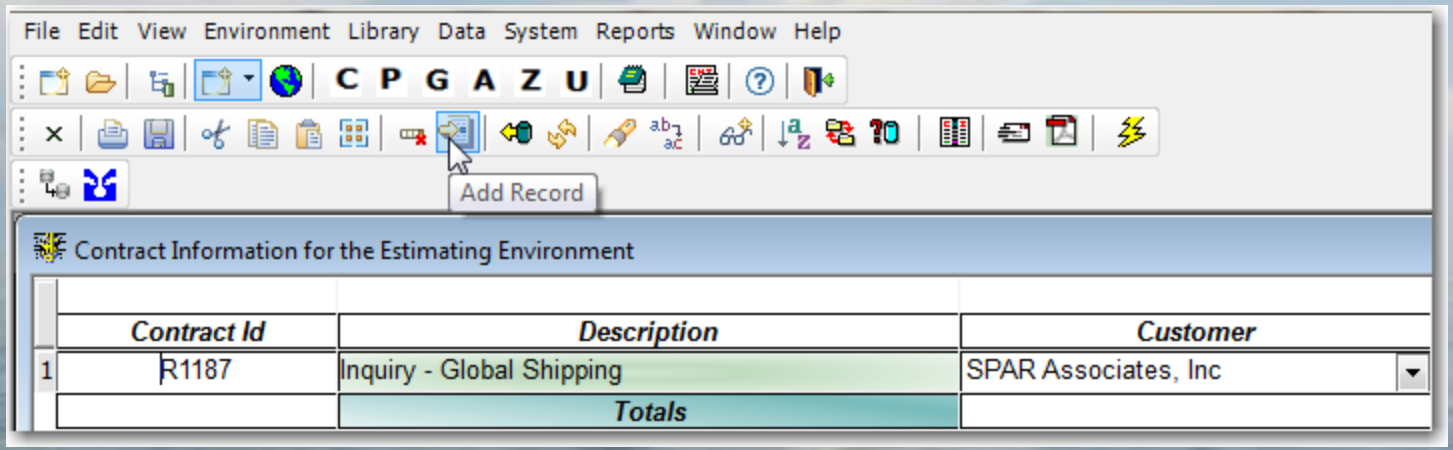


Responding to the RFP - Putting Together the Estimate and the Bid Package

Defining the New Project

1. First we must define the WBS structure.
2. Create the Contract ID for this RFP.

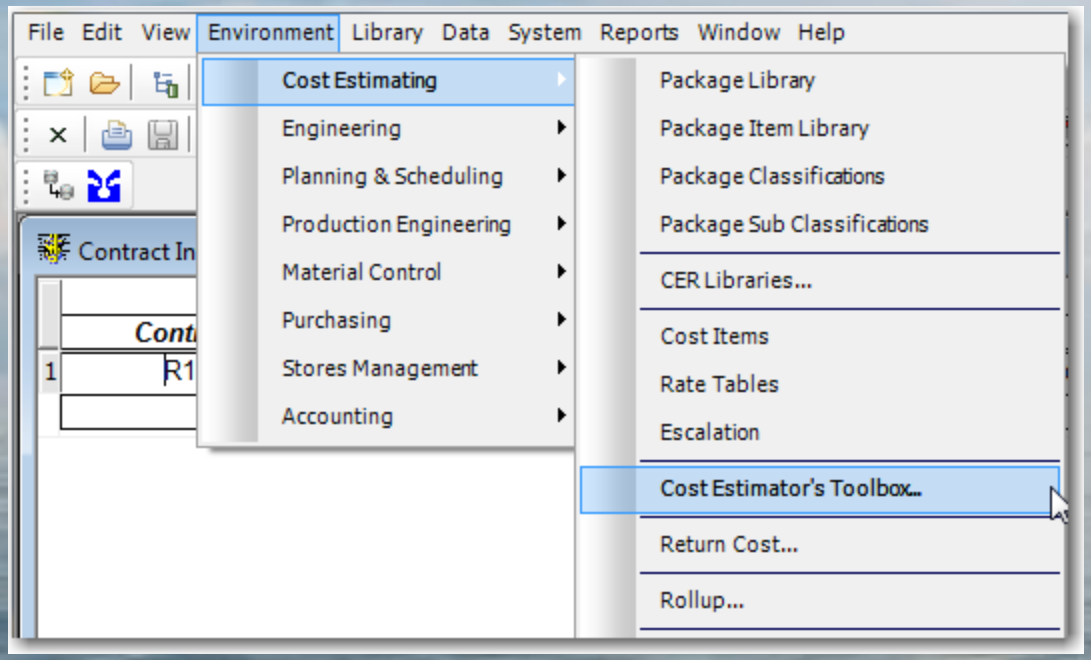


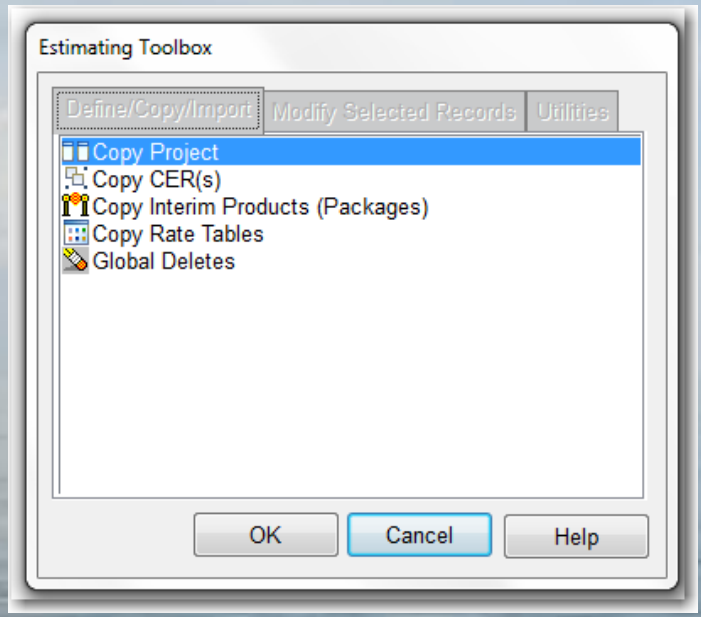


Responding to the RFP - Putting together the Estimate and the Bid Package

Now Define the Project WBS

2. Now add the Contract WBS. This can be done by entering the data or copy the project WBS from an existing project. We elect to copy it from a project we setup previously which defines our default WBS used for repair projects. This method is faster and easier. It also provides a standard structure for all of our repair estimates.

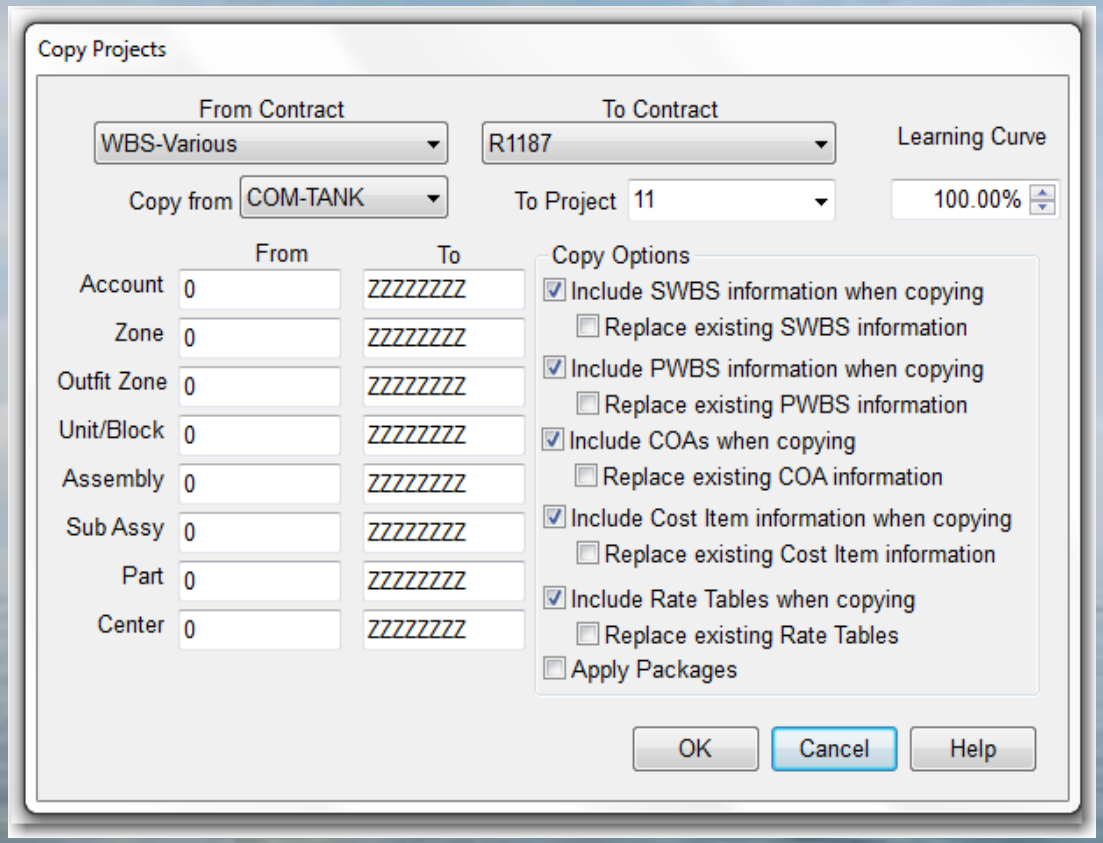




Responding to the RFP - Putting together the Estimate and the Bid Package

Copying the WBS

1. Select the Contract and project to Copy from using the drop downs list.
2. Now Select the Contract to copy to.
3. Enter the Project number to Create for this Contract.
4. Select which WBS elements to copy.



Responding to the RFP - Putting together the Estimate and the Bid Package

Complete Any Optional Project Setups

1. Drill down to the Contract details by double clicking on the contract we created previously.
2. Add the Contract Line Items (CLINs, optional; only if needed).
3. Add the Ship Characteristics (optional, only if needed).

Contract Information for the Estimating Environment

	Contract Id	Description	Customer
1	R1187	Inquiry - Global Shipping	SPAR Associates, Inc
		Totals	

Contract Details | CLINs | Projects | Project 11 Details | Project 11 Options

Contract Id	CLIN	Description
R1187	A	General Services
R1187	B	Dry Dock Work
R1187	C	Hull Repairs
R1187	D	Machinery Repairs
R1187	E	Terms and Conditions
		Totals

Contract Details | CLINs | Projects | Project 11 Details | Project 11 Options | Project 11 Milestones | Project 11 Character

	Characteristic	Characteristic Type	Description	UoM	Value
1	Beam	Dimensions	Maximum Beam	Meters	32.26
2	Depth	Dimensions	Depth of Hull	Meters	0
3	Draft	Dimensions	Designed Draft	Meters	17
4	DWL	Dimensions	Designed Waterline	Meters	0
5	Freeboard	Dimensions	Freeboard draught	Meters	0
6	LBP	Dimensions	Length Between Perpendiculars	Meters	0
7	LOA	Dimensions	Length Overall	Meters	189.99
8	SHP-KW	Machinery	Shaft Horsepower	KW	0
9	CruiseSpeed	Operational	Cruise Speed	KTS	0
10	DWT	Operational	Dead Weight Tons	MTON	0
11	MaxSpeed	Operational	Max Speed	KTS	0
12	Displ-MT	Weights-Volumes	Full Load Displacement	MTON	0
13	GRT	Weights-Volumes	Gross Tonnes	MTON	31330

Responding to the RFP - Putting together the Estimate and the Bid Package

Now Start the Estimate – Enter Cost Items into the WBS

1. Drill down from the Contract to the Project details by switching to the Project tab and double clicking on the project.
2. Click on the Project SWBS Groups tab.
3. Now Select the row you wish to add Cost Items to.
4. Switch to the SWBS Accounts tab and select the Account you wish to add Cost Items to.

Add "Project"worksheet

Contract Details | CLINs | Projects | Project 11 Details | Project 11 Options | Project 11 Milestones | Project 11 Characteristics | Project 11 Rates and Factors | Project 11 SWBS Groups | Acc

	Contract Id	Project	Description	Weight	M-Hrs per UOM	Production Labor Hours	Labor Cost	Labor Overhead	G&A Labor Only	Material Cost
1	R1187	11	MV Day Runner	0	0.00	9,195	75,820	87,194		54,756
			Totals	**0**	**0.00**	**9,195**	**75,820**	**87,194**		**54,756**

Add SWBS Groups worksheet

Contract Details | CLINs | Projects | Project 11 Details | Project 11 Options | Project 11 Milestones | Project 11 Characteristics | Project 11 Rates and Factors | Project 11 SWBS Groups | Accounts

	Contract Id	Project	SWBS Group	Description	Weight	M-Hrs Per Uom	Production Labor Hours	Labor Cost	Labor Overhead	G&A Labor Only	Material Cost
1	R1187	11	0	Subcontractors	0.00	.00					
2	R1187	11	1	Services	0.00	.00	1,048	6,895	7,930		38,054

Add SWBS Accounts worksheet

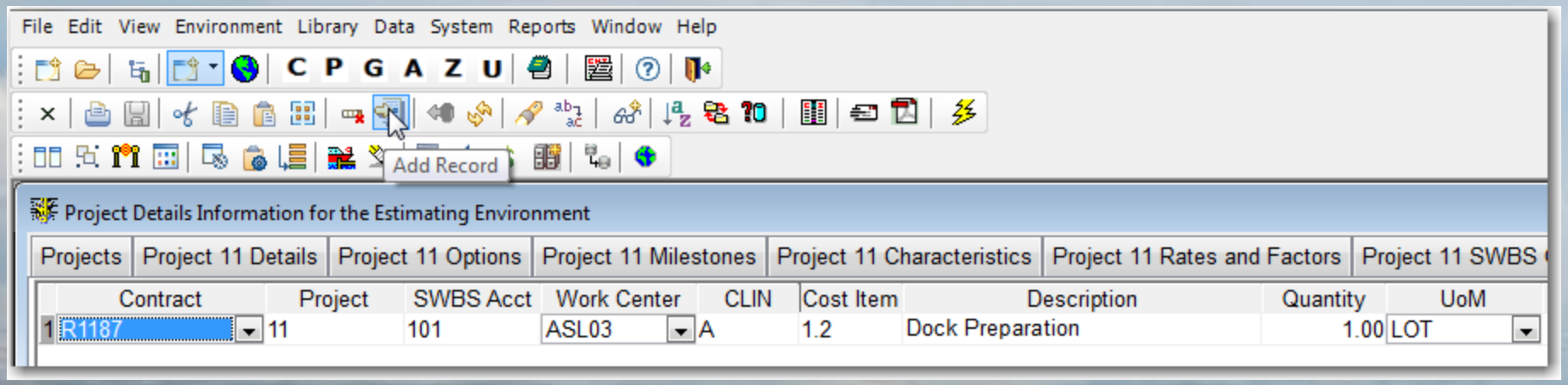
Contract Details | CLINs | Projects | Project 11 Details | Project 11 Options | Project 11 Milestones | Project 11 Characteristics | Project 11 Rates and Factors | Project 11 SWBS Groups | Accounts for SWBS Group 1 | Cost Items for SWBS Group 1

	SWBS Acct	Description	Contract Id	Project	Group	Weight	M-Hrs Per Uom	Production Labor Hours	Labor Cost	Labor Overhead	G&A Labor Only	Material Cost	G&A Material Only	Profit Labor + Material	Total Price
1	101	Dry-Dock Preparation	R1187	11	1	0.00	.00	322	2,045	2,351		24		440	
2	102	Dry-Docking & Undocking	R1187	11	1	0.00	.00	611	3,878	4,459		1,850		834	

Responding to the RFP - Putting together the Estimate and the Bid Package

Adding Cost Item Using Manual Entry Method

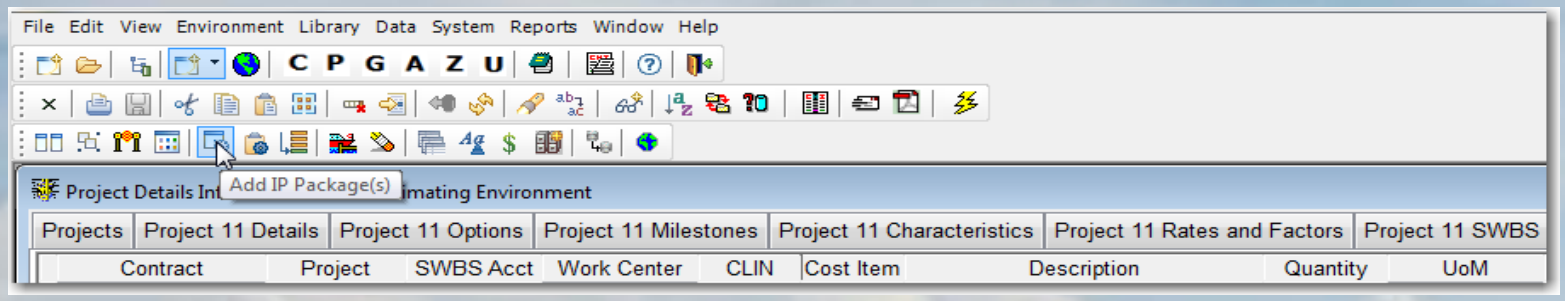
1. Click on the Cost Items tab to begin adding Cost Items to the Estimate.
2. Since we selected a SWBS Group and Account, the software will automatically assign that WBS to each Cost Item you add. You can override this.
3. Click on the Add button to add an item.



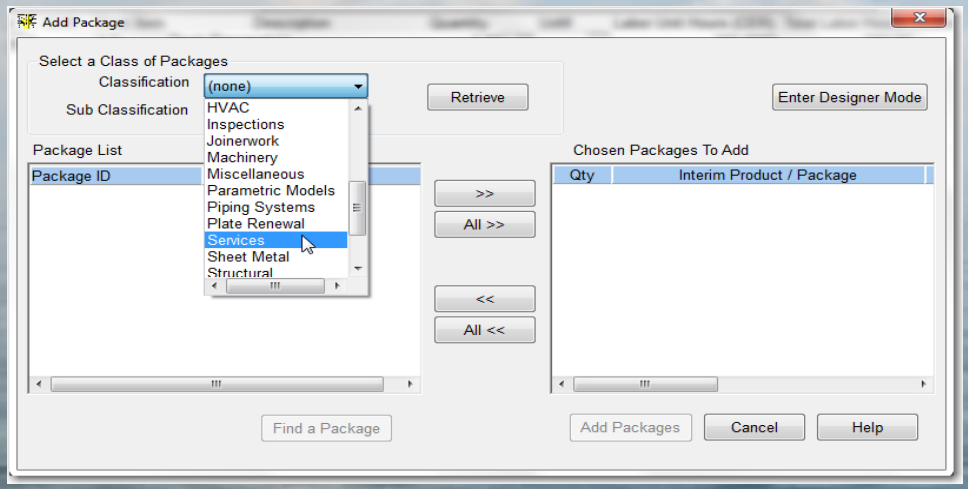
Responding to the RFP - Putting together the Estimate and the Bid Package

Adding Cost Item Using the Package Method

1. On the Cost Item window, click on the Add IP Package(s) button. This will open the Package "shopping cart" so that you may select the package(s) you wish to add to your estimate.



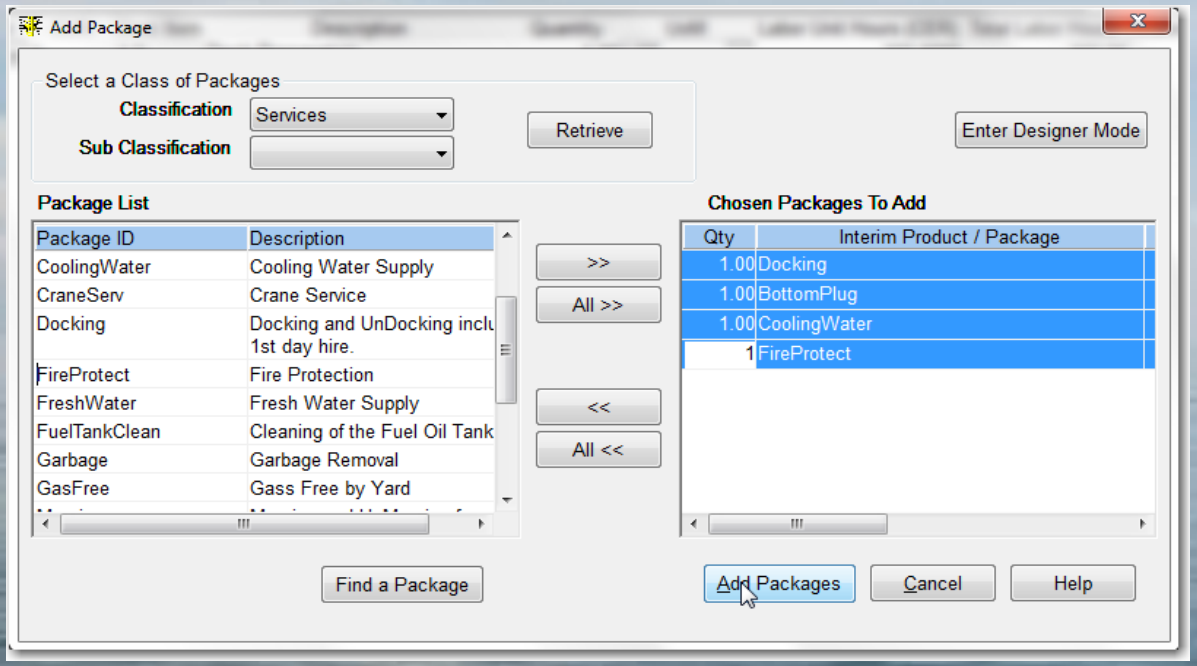
2. Select the type of Package from the drop down list.
3. Click on the Retrieve button to get the packages form the database.



Responding to the RFP - Putting together the Estimate and the Bid Package

Adding a Cost Item Using the Package Method

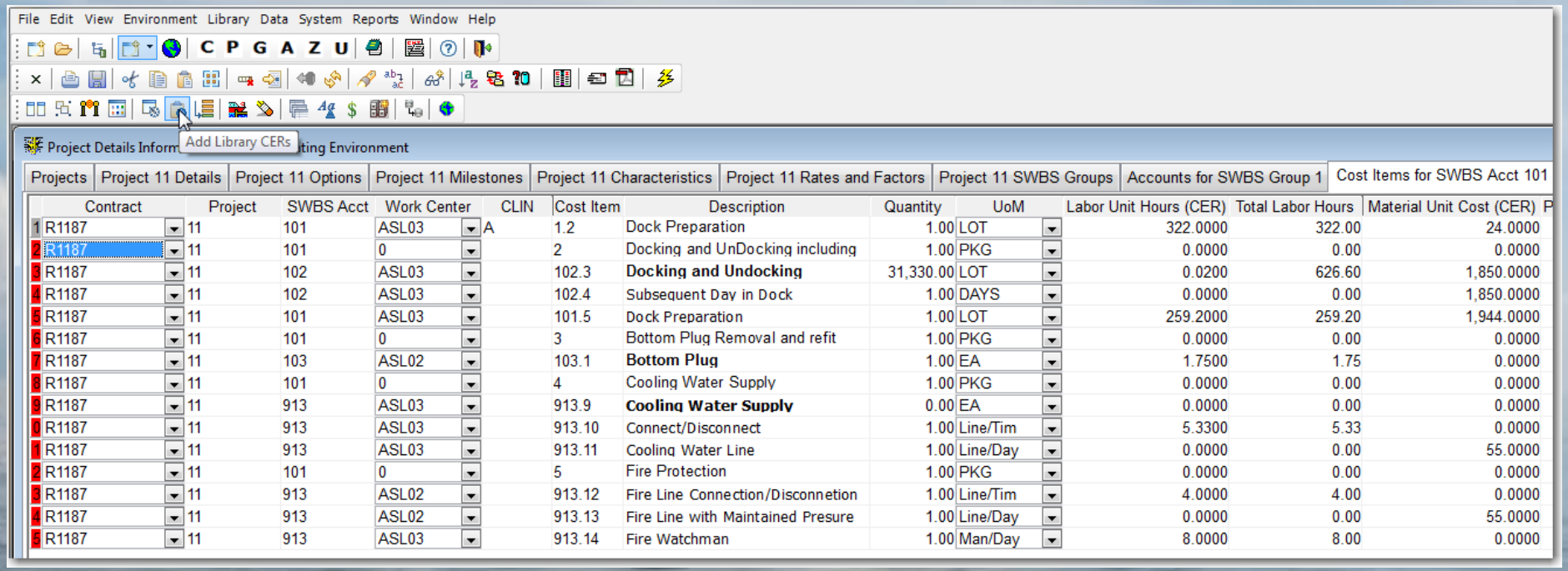
1. On the Cost Item window, click on the Add IP Package(s) button. This will open the Package "shopping cart" so that you may select the package(s) you wish to add to your estimate.
2. Select the Package on the left from the List and drag it to the window on the right.
3. Enter the quantity you wish. You can add as many packages as you want. You can even retrieve different Package Classifications and add them.
4. When done, click on the Add Packages Button.



Responding to the RFP - Putting together the Estimate and the Bid Package

Adding a Cost Item Using the CER Library Method

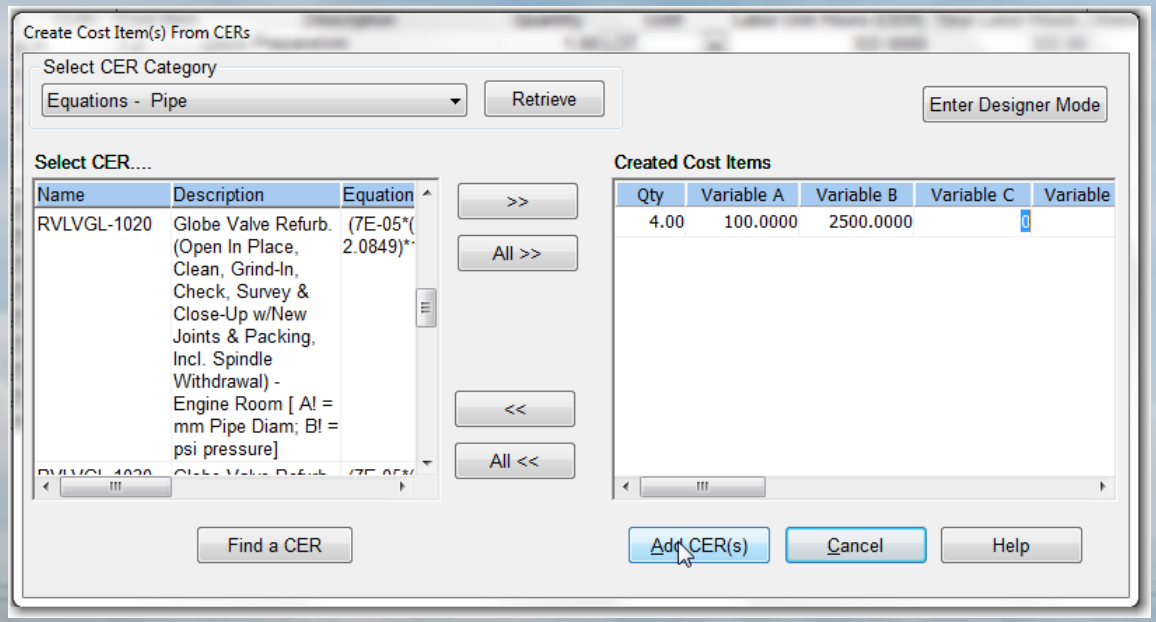
1. On the Cost Item window, click on the Add Library CERs button. This will open the CER "shopping cart" so that you may select the CERs you wish to add to your estimate.



	Contract	Project	SWBS Acct	Work Center	CLIN	Cost Item	Description	Quantity	UoM	Labor Unit Hours (CER)	Total Labor Hours	Material Unit Cost (CER)
1	R1187	11	101	ASL03	A	1.2	Dock Preparation	1.00	LOT	322.0000	322.00	24.0000
2	R1187	11	101	0		2	Docking and UnDocking including	1.00	PKG	0.0000	0.00	0.0000
3	R1187	11	102	ASL03		102.3	**Docking and Undocking**	31,330.00	LOT	0.0200	626.60	1,850.0000
4	R1187	11	102	ASL03		102.4	Subsequent Day in Dock	1.00	DAYS	0.0000	0.00	1,850.0000
5	R1187	11	101	ASL03		101.5	Dock Preparation	1.00	LOT	259.2000	259.20	1,944.0000
6	R1187	11	101	0		3	Bottom Plug Removal and refit	1.00	PKG	0.0000	0.00	0.0000
7	R1187	11	103	ASL02		103.1	**Bottom Plug**	1.00	EA	1.7500	1.75	0.0000
8	R1187	11	101	0		4	Cooling Water Supply	1.00	PKG	0.0000	0.00	0.0000
9	R1187	11	913	ASL03		913.9	**Cooling Water Supply**	0.00	EA	0.0000	0.00	0.0000
0	R1187	11	913	ASL03		913.10	Connect/Disconnect	1.00	Line/Tim	5.3300	5.33	0.0000
1	R1187	11	913	ASL03		913.11	Cooling Water Line	1.00	Line/Day	0.0000	0.00	55.0000
2	R1187	11	101	0		5	Fire Protection	1.00	PKG	0.0000	0.00	0.0000
3	R1187	11	913	ASL02		913.12	Fire Line Connection/Disconnetion	1.00	Line/Tim	4.0000	4.00	0.0000
4	R1187	11	913	ASL02		913.13	Fire Line with Maintained Presure	1.00	Line/Day	0.0000	0.00	55.0000
5	R1187	11	913	ASL03		913.14	Fire Watchman	1.00	Man/Day	8.0000	8.00	0.0000

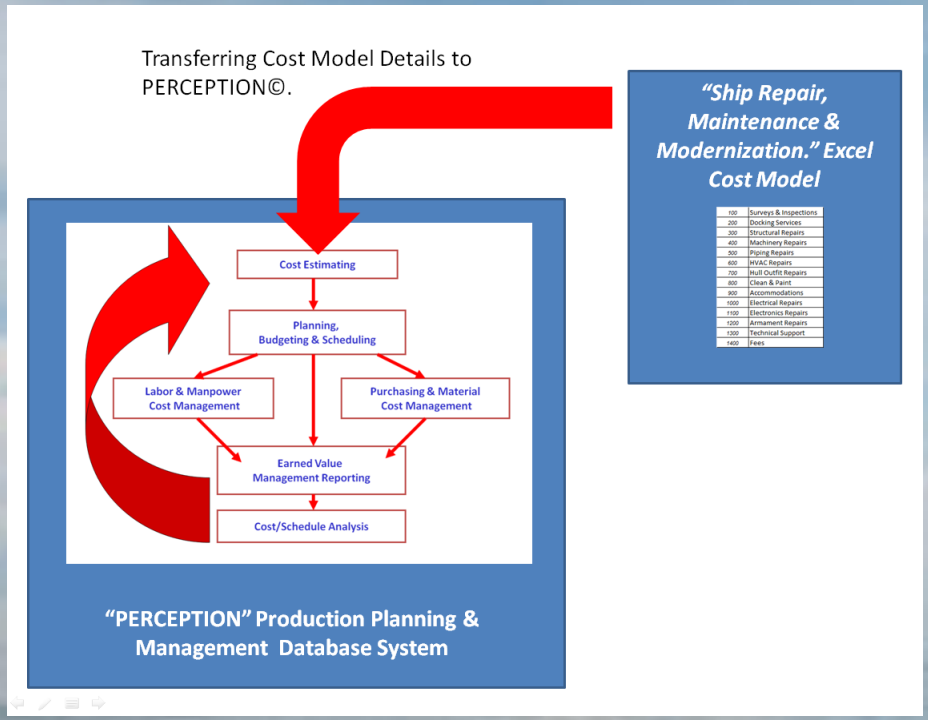
Adding a Cost Item Using the CER Library Method

2. The CER shopping cart works just like the Package shopping cart.
3. Here we added a CER for refurbishing a Globe Valve. Notice that this CER is based on the size of the Valve.



Responding to the RFP - Putting together the Estimate and the Bid Package

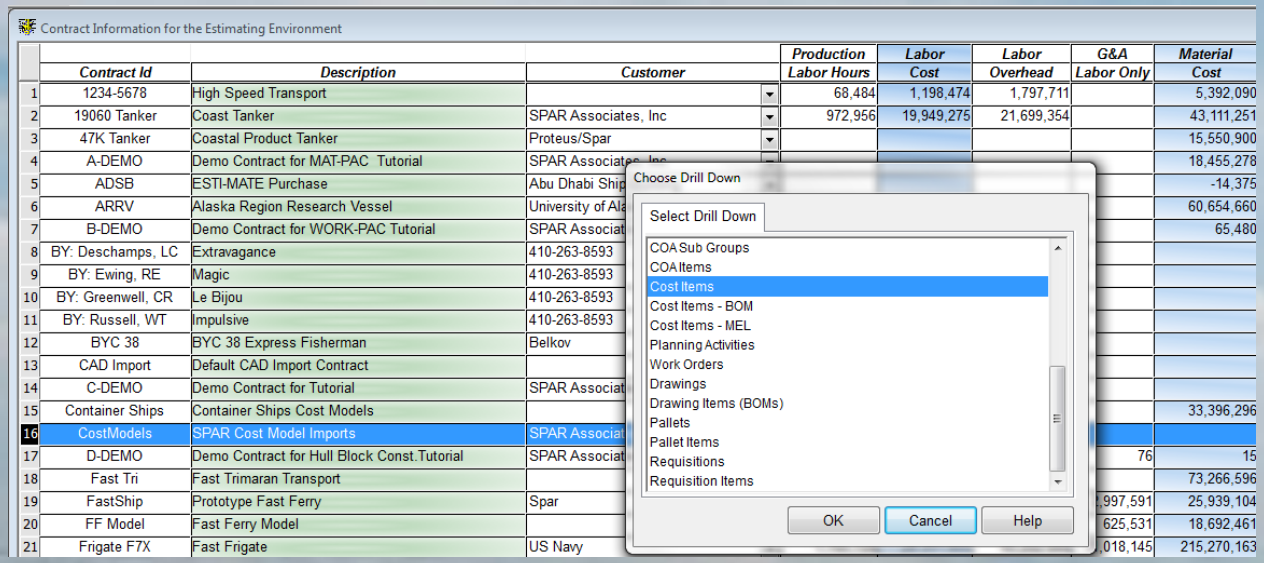
Adding a Cost Items Using the Cost Model Transfer Method



Detail Cost Items can be developed using SPAR Cost Model Worksheets. This data can be downloaded into PERCEPTION.

Responding to the RFP - Putting together the Estimate and the Bid Package

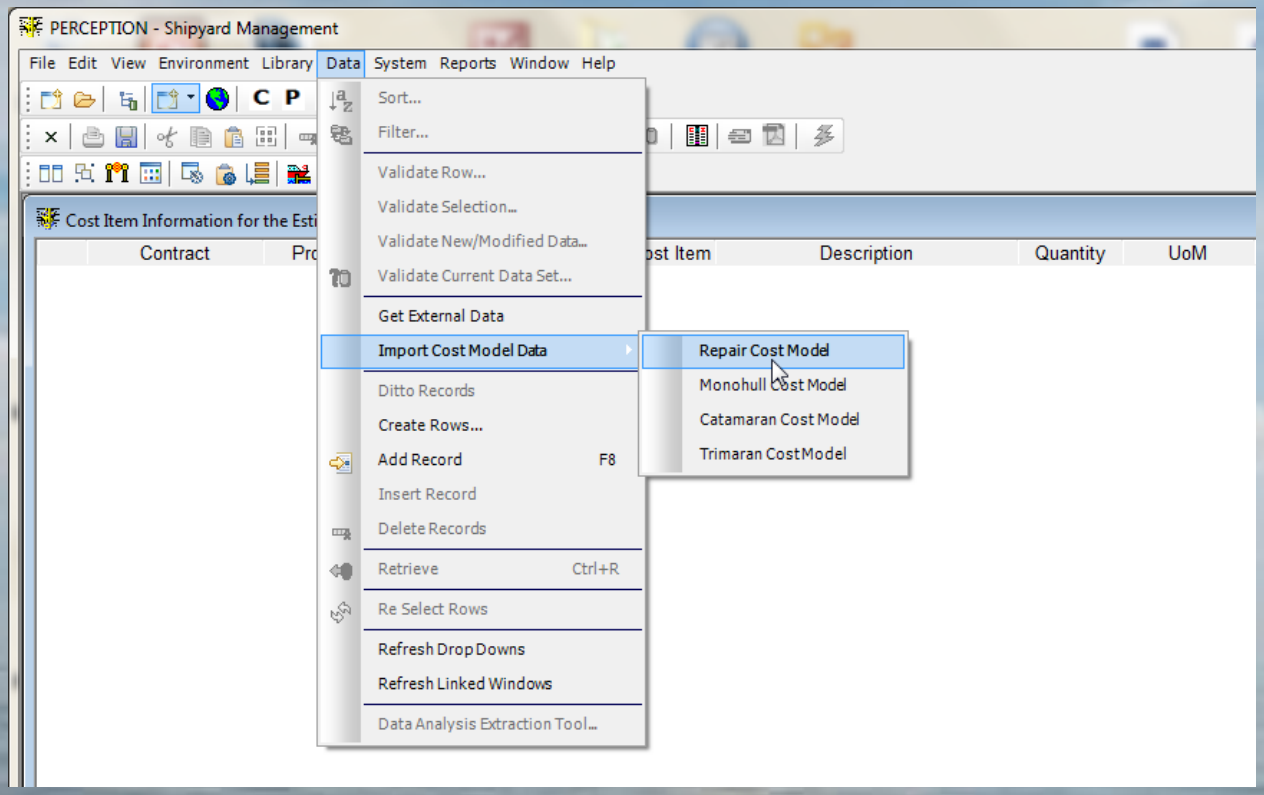
Adding a Cost Items Using the Cost Model Transfer Method



	Contract Id	Description	Customer	Production Labor Hours	Labor Cost	Labor Overhead	G&A Labor Only	Material Cost
1	1234-5678	High Speed Transport		68,484	1,198,474	1,797,711		5,392,090
2	19060 Tanker	Coast Tanker	SPAR Associates, Inc	972,956	19,949,275	21,699,354		43,111,251
3	47K Tanker	Coastal Product Tanker	Proteus/Spar					15,550,900
4	A-DEMO	Demo Contract for MAT-PAC Tutorial	SPAR Associates, Inc					18,455,278
5	ADSB	ESTI-MATE Purchase	Abu Dhabi Ship					-14,375
6	ARRV	Alaska Region Research Vessel	University of Ala					60,654,660
7	B-DEMO	Demo Contract for WORK-PAC Tutorial	SPAR Associat					65,480
8	BY: Deschamps, LC	Extravagance	410-263-8593					
9	BY: Ewing, RE	Magic	410-263-8593					
10	BY: Greenwell, CR	Le Bijou	410-263-8593					
11	BY: Russell, WT	Impulsive	410-263-8593					
12	BYC 38	BYC 38 Express Fisherman	Belkov					
13	CAD Import	Default CAD Import Contract						
14	C-DEMO	Demo Contract for Tutorial	SPAR Associat					
15	Container Ships	Container Ships Cost Models						33,396,296
16	CostModels	SPAR Cost Model Imports	SPAR Associat					
17	D-DEMO	Demo Contract for Hull Block Const.Tutorial	SPAR Associat				76	15
18	Fast Tri	Fast Trimaran Transport						73,266,596
19	FastShip	Prototype Fast Ferry	Spar				,997,591	25,939,104
20	FF Model	Fast Ferry Model					625,531	18,692,461
21	Frigate F7X	Fast Frigate	US Navy				,018,145	215,270,163

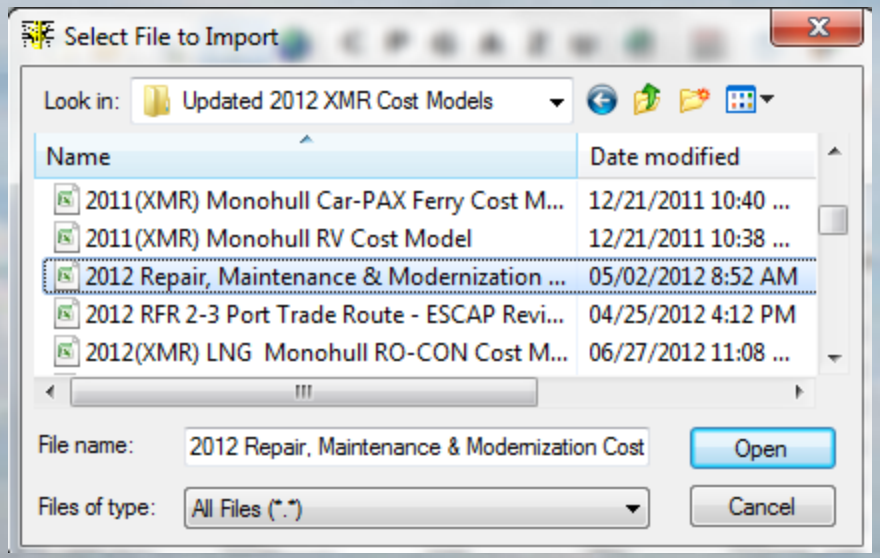
Drilling Down from the Contract to the Detail Cost Item Worksheet

Adding a Cost Items Using the Cost Model Transfer Method



Begin the Import of Cost Model Data

Adding a Cost Items Using the Cost Model Transfer Method

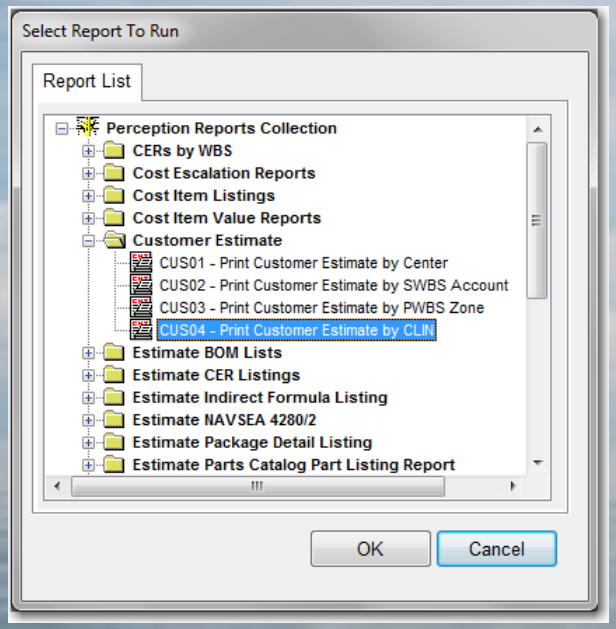


Locate the Cost Model Workbook File to Import Data

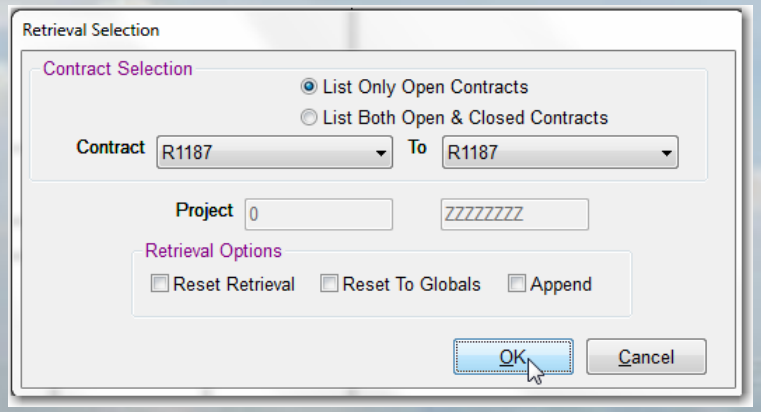
Responding to the RFP - Putting together the Estimate and the Bid Package

Reports

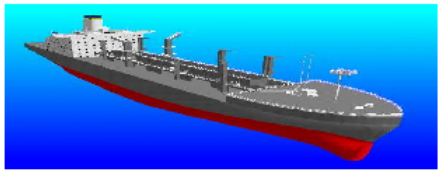
1. There are many reports that you can run to review your estimate, including printing the Estimate for the Customer.



2. The software will always ask you what you want to report.



Responding to the RFP - Putting together the Estimate and the Bid Package



Estimate Date
01/14/2013

QUOTATION

TO CUSTOMER
SPAR Associates, Inc 927 West Street Annapolis MD 21401 USA

PROPOSAL FROM
Chesapeake Shipyard Pte Ltd 927 West Street Annapols MD 21401 USA Tel: 4102638593 Fax: 4102670507

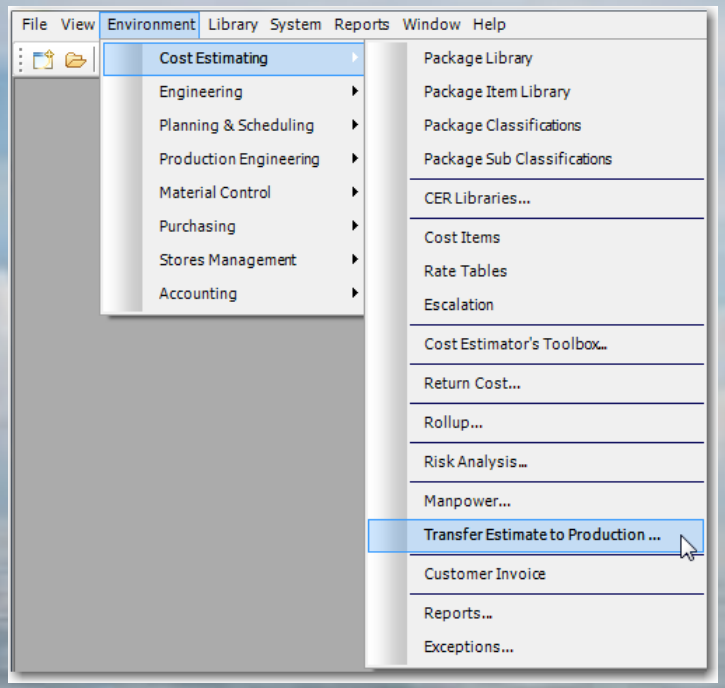
Our Refference Number: Contract R1187 - Inquiry - Global Shipping
Project 11 - MV Day Runner

Cost Item #	Quantity	UoM	Description	Unit Price	Extended Cost
CLIN A			General Services		
1.0	1.00	LOT	**Docking and Undocking** including 1st day hire.	S $ 9,899.51	S $ 9,900
1.1		DAYS	Subsequent Day in Dock.	S $ 1,850.00	
1.2	1.00	LOT	Dock Preparation	S $ 4,859.72	S $ 4,860
2	4.00	EA	**Mooring and Unmooring** for docking and undocking & berthing and unberthing -	S $ 280.34	S $ 1,121
2.1	4.00	EA	Pilotage for docking/undocking & berthing/unberhting - based on 4 movements.	S $ 280.00	S $ 1,120
2.2			**Tugboats:**		
2.2.a	2.00	EA	Tug services for drydocking and undocking - based on 2 movements.	S $ 9,850.00	S $ 19,700
2.2.b	2.00	EA	Tug services for berthing and unberthing - based on 2 movements.	S $ 7,680.00	S $ 15,360
3		DAYS	**Warfage**	S $ 595.00	
4			**Fire Protection:**		
4.1	1.00	Line/Tim	Fire Line connection/disconnection	S $ 0.00	
4.2		Line/Day	Fire line with maintained presure	S $ 55.00	
4.3		Man/Day	Fire Watchman	S $ 55.00	
5			**Electric Shore Power:**		

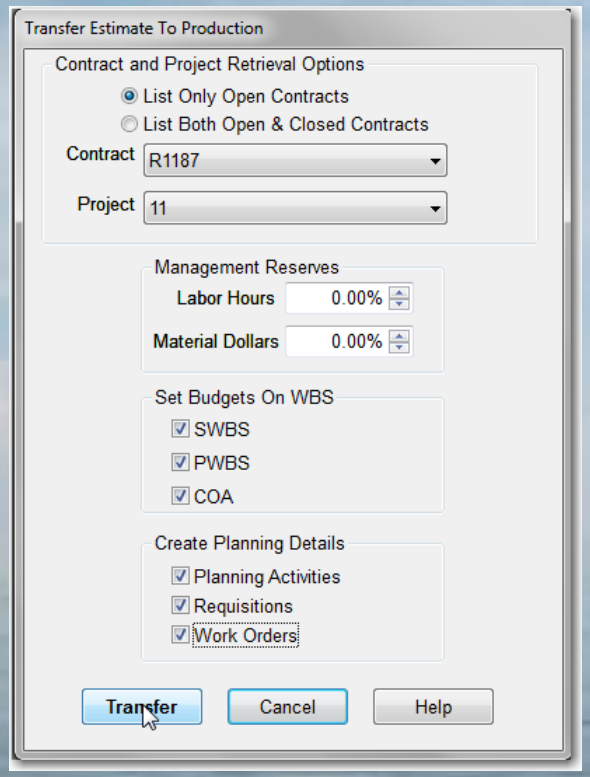
Proposal Acceptance – The ERP and EVM Process

The RFP is Done and the Customer Accepts. Now What?

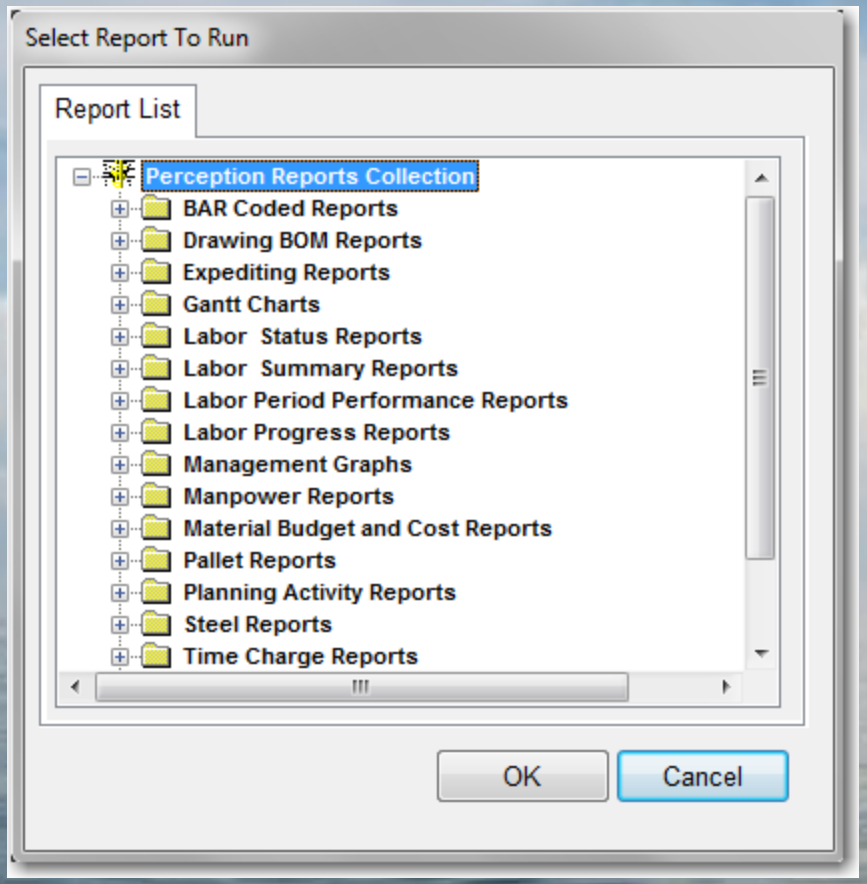
Initializing the Labor & Material Requirements for Production



1. Select the function to Transfer the Estimate to Production from the Menu.
2. From the Transfer Options pop up window select the information you wish to transfer.



The RFP is done and the Customer Accepts. Now What?
Reports for Monitoring the Project



The *PERCEPTION* software has hundreds of reports for monitoring the project. These include status report for Labor and Material and Earned Value reports for monitoring the progress.

Most reports have the option to view the information by each WBS structure independently.

The RFP is done and the Customer Accepts. Now What?

Material Requirements for Production

Material Requisition

01/18/2013 09:52:29 — Page 1 of 6

(Date format: MM/DD/YYYY)

Chesapeake Shipyard
Requisition Item Listing (R2)

Contract ID: R1187 - Inquiry - Global Shipping
Project 11 - MV Day Runner

Project Range: 0 to ZZZZZZZZ | Group Range: 0 to ZZZZZZZZ | Zone Range: 0 to ZZZZZZZZ | Required Date: 01/01/1950 to 01/01/2050
Requisition Range: 0 to ZZZZZZZZ | Account Range: 0 to ZZZZZZZZ | Unit Range: 0 to ZZZZZZZZ | Work Center: 0 to ZZZZZZZZ
Drawing Range: 0 to ZZZZZZZZZZZZZZZZZZZZ
Part ID Range: 0 to ZZZZZZZZZZZZZZZZZZZZZZZZZZZZ | Work Package Range: 0 to ZZZZZZZZ

Req Item	Description	Part Type / Part ID	Qty Required	UoM	Budget	Size / Weight	Need Date	Revision / Rev Date	SWBS Account / PWBS Zone/Unit	WkCntr / WO	Drawing / Dwg Item	Complete
Requisition: 101 Dry-Dock Preparation												
1.2	Dock Preparation	Direct Purchase 111011.2	1.00	LOT	24.00	0.00			101	ASL03		No
	Requisition 101 Total Items Reported: 1	**Qty:**	**1.00**		**24.00**							
Requisition: 102 Dry-Docking & Undocking												
1.0	**Docking and Undocking** including 1st day hire.	Direct Purchase 111021.0	1.00	LOT	1,850.00	0.00			102	ASL03		No
	Requisition 102 Total Items Reported: 1	**Qty:**	**1.00**		**1,850.00**							
Requisition: 104 Tug & Pilot												
2.1	Pilotage for docking/undocking & berthing/unberhting - based on 4	Direct Purchase 111042.1	4.00	EA	1,120.00	0.00			104	ASL02		No
2.2.a	Tug services for drydocking and undocking - based on 2 movements.	Direct Purchase 111042.2.a	2.00	EA	19,700.00	0.00			104	ASL02		No
2.2.b	Tug services for berthing and unberthing - based on 2 movements.	Direct Purchase 111042.2.b	2.00	EA	15,360.00	0.00			104	ASL02		No
	Requisition 104 Total Items Reported: 3	**Qty:**	**8.00**		**36,180.00**							
Requisition: 302 Funnels												
37	**Funnel** Renewal of a section of the main engine exhaust pipe, which is located at the top of the funnel, as per attached photos. Allow for the top part of the exhaust pipes to be completely renewed with thefollowing dimensions: Height 1.5 m, Perimeter 3.5 m,	Direct Purchase 1130237	1.00	LOT	260.00	0.00			302	ASL02		No
	Requisition 302 Total Items Reported: 1	**Qty:**	**1.00**		**260.00**							

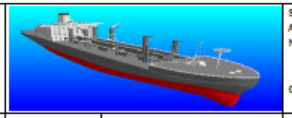
Purchase Order

Page 1 of 1

Terms Demo 30

Purchase Order 12356

101
Annapolis Maritime
72 West Blvd
Suite 200
San Diego CA
92101 USA



Ship To
ASL Shipyard Pte Ltd
No. 19 Pandian Road

Care of Vendor

Date Of Order	Required In Yard	Promised ETA	F.O.B.	Phone	Amendment ID
01/18/2013	01/01/2020			1 410 263-8593	1
Sales Contact	**Tax ID**	**Purchaser**	**Ship Via**	**Fax**	**Amendment Date**
				1 410 267-0507	01/18/2013

PO Heading: Tug & Pilot
Seller's Reference:

Item	Qty	UoM	Description	Unit Price	Ext Cost
1	4.00		Pilotage for docking/undocking & berthing/unberhting - based on 4 movements. Project: 11 Group: 1 Account: 104 Qty: 4.00 Required in Yard: 01/01/2020 Promised ETA: Current ETA:	280.0000	1,120.00
2	2.00		Tug services for drydocking and undocking - based on 2 movements. Project: 11 Group: 1 Account: 104 Qty: 2.00 Required in Yard: 01/01/2020 Promised ETA: Current ETA:	10,410.0001	20,820.00
3	2.00		Tug services for berthing and unberthing - based on 2 movements. Project: 11 Group: 1 Account: 104 Qty: 2.00 Required in Yard: 01/01/2020 Promised ETA: Current ETA:	18,090.0001	36,180.00
				Subtotal	58,120.00
				Total P.O. Cost	58,120.00

Authorized Signature _____

The RFP is done and the Customer Accepts. Now What?

Labor Work Orders for Production

Work Order Listing

01/18/2013 10:33:17 — Chesapeake Shipyard — Page 1 of 6

(Date format: MM/DD/YYYY)

Work Order Listing Report (WO04)

Project/SWBS Account/WC/WO Sort

Contract R1187 - Inquiry - Global Shipping

Work Center:	0 to ZZZZZZZZ	Project:	0 to ZZZZZZZZ	Cost Code Group:	0 to ZZZZZZZZ
Work Order:	0 to ZZZZZZZZ	Outfit/Zone:	0 to ZZZZZZZZ	Cost Code Sub Grp:	0 to ZZZZZZZZ
Group:	0 to ZZZZZZZZ	Unit:	0 to ZZZZZZZZ	Cost Code Item:	0 to ZZZZZZZZ
Account:	0 to ZZZZZZZZ	Assembly:	0 to ZZZZZZZZ	Planned Date:	01/01/1950 to 01/01/2050
Zone:	0 to ZZZZZZZZ	Sub Assembly:	0 to ZZZZZZZZ	Actual Date:	01/01/1950 to 01/01/2050
		Part:	0 to ZZZZZZZZ	Drawing:	0 to ZZZZZZZZZZZZZZZZZZZZ

Work Center	Work Order	Heading	Zone	Unit	Auth	Planned Start	Planned Finish	Actual Start	Actual Finish	Sta	Budget Hours	Actual Hours	Over Run	Premium Hours	After Close	Rework Hours	%
Project 11		Effective Date: 10/01/2012		MV Day Runner													
Group 1 Services																	
Account 101 Dry-Dock Preparation																	
ASL03	1.2	Dock Preparation		Y		00/00/0000	00/00/0000	09/28/2012	00/00/0000	NS	322	137.00		0	0		
								Account 101	Totals		322	137.00		0	0		
Account 102 Dry-Docking & Undocking																	
ASL03	2	Mooring and unmorring for docking		N		00/00/0000	00/00/0000	00/00/0000	00/00/0000	NS	75	0.00		0	0		
ASL03	1.0	Docking and undocking including 1s		N		00/00/0000	00/00/0000	00/00/0000	00/00/0000	NS	536	0.00		0	0		
								Account 102	Totals		611	0.00		0	0		
								Group 1	Totals		933	137.00		0	0		
Group 3 Hull - Fittings																	
Account 302 Funnels																	
ASL02	37	Funnel		N		00/00/0000	00/00/0000	00/00/0000	00/00/0000	NS	42	0.00		0	0		
								Account 302	Totals		42	0.00		0	0		
Account 303 Hatches																	
ASL02	31.1	~8 pieces stoppers, item 42, for ha		N		00/00/0000	00/00/0000	00/00/0000	00/00/0000	NS	280	0.00		0	0		
ASL02	31.2	~8 pieces stoppers, item 42, for ha		N		00/00/0000	00/00/0000	00/00/0000	00/00/0000	NS	280	0.00		0	0		
ASL02	31.3	~8 pieces hatch coaming stay reinf		N		00/00/0000	00/00/0000	00/00/0000	00/00/0000	NS	180	0.00		0	0		
ASL02	31.4	~8 pieces hatch coaming stay reinf		N		00/00/0000	00/00/0000	00/00/0000	00/00/0000	NS	180	0.00		0	0		
								Account 303	Totals		920	0.00		0	0		
Account 350 Bollards & Chocks																	
ASL02	36			N		00/00/0000	00/00/0000	00/00/0000	00/00/0000	NS	180	0.00		0	0		
								Account 350	Totals		180	0.00		0	0		
Account 380 Steering Gear & Drive Systems																	
ASL02	38			N		00/00/0000	00/00/0000	00/00/0000	00/00/0000	NS	143	0.00		0	0		
ASL02	38.1	Bronz bushes to be removed		N		00/00/0000	00/00/0000	00/00/0000	00/00/0000	NS	70	0.00		0	0		

Key: Sta = Status (NS = Not Scheduled, C = Complete, LS = Late Start, LF = Late Finish, LSF = Late Start and Late Finish, '*' = On Schedule) - NOTE: LS and LF compared to Project Effective Date

Over-run is presented graphically where each '*' represents up to 20%

Work Order Time Charge Listing

01/18/2013 10:34:52 — Chesapeake Shipyard — Page 1 of 1

(Date format: MM/DD/YYYY)

Timecharge Report (TC02)

Employee ID:	0 to ZZZZZZZZ	Work Order:	0 to ZZZZZZZZ	Trade:	0 to ZZZZZZZZ
Project:	0 to ZZZZZZZZ	Center:	0 to ZZZZZZZZ	Charge Date:	01/01/1950 to 01/01/2050

Employee ID	Date of Charge	Contract	Project	Center	Work Order	Heading	Trade ID	Hours Charged	Type	Rework	Validation Information
1	09/28/2012	R1187	11	ASL03	1.2	Dock Preparation	20	8.00	R	N	<Unplanned Trade>
1	09/29/2012	R1187	11	ASL03	1.2	Dock Preparation	20	9.00	R	N	
1	10/01/2012	R1187	11	ASL03	1.2	Dock Preparation	20	8.00	R	N	
						J. Thompson Totals	25.00				
10	09/28/2012	R1187	11	ASL03	1.2	Dock Preparation	10	8.00	R	N	<Unplanned Trade>
10	10/01/2012	R1187	11	ASL03	1.2	Dock Preparation	10	10.00	R	N	
						D. Callahan Totals	18.00				
11	09/28/2012	R1187	11	ASL03	1.2	Dock Preparation	11	8.00	R	N	<Unplanned Trade>
11	10/01/2012	R1187	11	ASL03	1.2	Dock Preparation	11	10.00	R	N	
						L. King Totals	18.00				
12	09/28/2012	R1187	11	ASL03	1.2	Dock Preparation	12	8.00	R	N	<Unplanned Trade>
12	10/01/2012	R1187	11	ASL03	1.2	Dock Preparation	12	10.00	R	N	
						M. Yeaks Totals	18.00				
2	09/28/2012	R1187	11	ASL03	1.2	Dock Preparation	20	8.00	R	N	
2	09/29/2012	R1187	11	ASL03	1.2	Dock Preparation	20	9.00	R	N	
2	10/01/2012	R1187	11	ASL03	1.2	Dock Preparation	20	8.00	R	N	
						G. Lane Totals	25.00				
3	09/28/2012	R1187	11	ASL03	1.2	Dock Preparation	20	8.00	R	N	
3	09/29/2012	R1187	11	ASL03	1.2	Dock Preparation	20	9.00	R	N	
3	10/01/2012	R1187	11	ASL03	1.2	Dock Preparation	20	8.00	R	N	
						R. Stevens Totals	25.00				
9	09/28/2012	R1187	11	ASL03	1.2	Dock Preparation	1	8.00	R	N	<Unplanned Trade>
						W. Jackson Totals	8.00				
						Report Totals	137.00				

SPAR ASSOCIATES, INC.

The Project has Started. Monitoring the Progress.

Labor and Material Progress reports for Production

01/18/2013 10:51:48 — Page 1 of 1

(Date format: MM/DD/YYYY)

Chesapeake Shipyard

Labor/Material Status (C7) - By Group

Contract R1187 - Inquiry - Global Shipping

Project 11 - MV Day Runner

Project Range: 0 to ZZZZZZZZ Group Range: 0 to ZZZZZZZZ

		Budgets		Current Status			Estimate at Completion			
Group	Description	Labor Man-hours	Material Cost	Actual Hours	% Prog	Committed Material	Total Labor Man-hours	Man-hour Savings	Total Material Dollars	Material Savings
0	Subcontractors	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1	Services	932.67	38,054.00	137.00	14.69	58,120.00	932.67	0.00	58,120.00	-20,066.00
10	Navigation Systems	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
11	Electrical System	135.00	0.00	0.00	0.00	0.00	135.00	0.00	0.00	0.00
2	Hull - Structural Work	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3	Hull - Fittings	2,082.00	573.50	0.00	0.00	0.00	2,082.00	0.00	573.50	0.00
4	Accomodations	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5	Painting, Protection	2,485.73	11,034.92	0.00	0.00	0.00	2,485.73	0.00	11,034.92	0.00
6	Piping & Plumbing	1,093.70	4,442.00	0.00	0.00	0.00	1,093.70	0.00	4,442.00	0.00
7	Saftey & Fire Protection	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
8	Deck Machinery & Equipment	193.75	224.00	0.00	0.00	0.00	193.75	0.00	224.00	0.00
9	Machinery	2,123.00	428.00	0.00	0.00	0.00	2,123.00	0.00	428.00	0.00
Z	Miscellaneous Terms & Conditions	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Project 11	**Total # Groups Reported 13**	**9,045.85**	**54,756.42**	**137.00**	**1.51**	**58,120.00**	**9,045.85**	**0.00**	**74,822.42**	**-20,066.00**

The Project is Nearing Completion
Comparing the Production Cost to the Estimate

01/18/2013 10:36:33 — Chesapeake Shipyard — Page 1 of 1

(Date format: MM/DD/YYYY)

SWBS Group - Estimate vs Production Labor/Material Status Report (EvsP02)

Contract R1187 - Inquiry - Global Shipping

Project Range: 0 to ZZZZZZZZ Group Range: 0 to ZZZZZZZZ

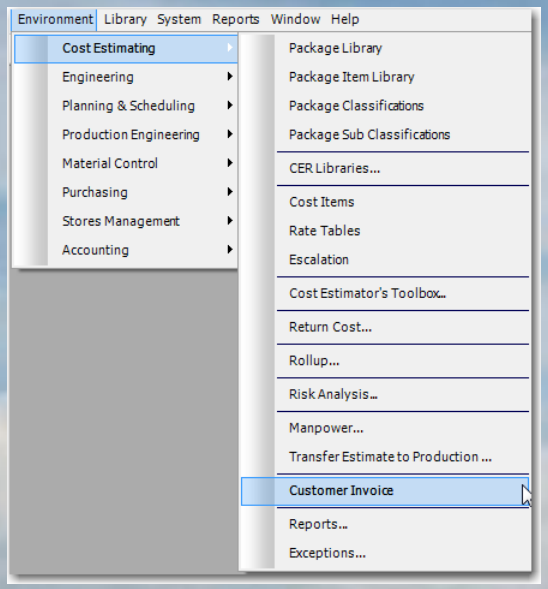
Group	Description	Estimated Hours	Production Budget Hours	Actual Hours	EAC Hours	Estimated Material Cost	Budget Material Cost	Committed Material Cost
Project 11	**MV Day Runner**	**9,195**	**9,046**	**137**	**9,046**	**54,756**	**54,756**	**58,120**
0	Subcontractors	0	0	0	0	0	0	0
1	Services	1,048	933	137	933	38,054	38,054	58,120
2	Hull - Structural Work	0	0	0	0	0	0	0
3	Hull - Fittings	2,082	2,082	0	2,082	574	574	0
4	Accomodations	0	0	0	0	0	0	0
5	Painting, Protection	2,486	2,486	0	2,486	11,035	11,035	0
6	Piping & Plumbing	1,094	1,094	0	1,094	4,442	4,442	0
7	Saftey & Fire Protection	0	0	0	0	0	0	0
8	Deck Machinery & Equipment	194	194	0	194	224	224	0
9	Machinery	2,123	2,123	0	2,123	428	428	0
Z	Miscellaneous Terms & Conditions	0	0	0	0	0	0	0
10	Navigation Systems	0	0	0	0	0	0	0
11	Electrical System	169	135	0	135	0	0	0
	Grand Total	**9,195**	**9,046**	**137**	**9,046**	**54,756**	**54,756**	**58,120**

SPAR ASSOCIATES, INC.

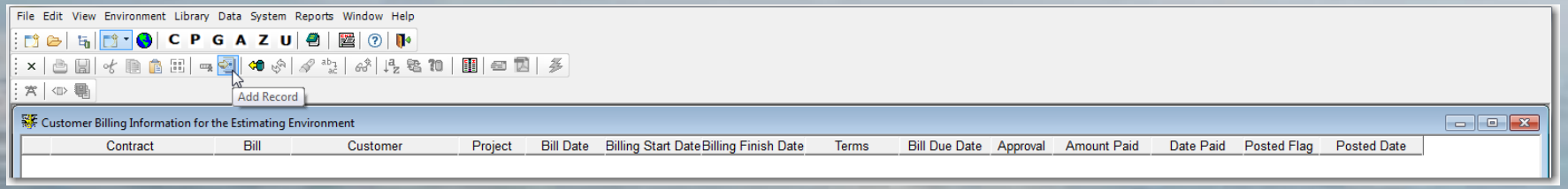
The Customer Billing Process

Before the Ship Sails Away

The Project is Complete
Create the Customer Invoice



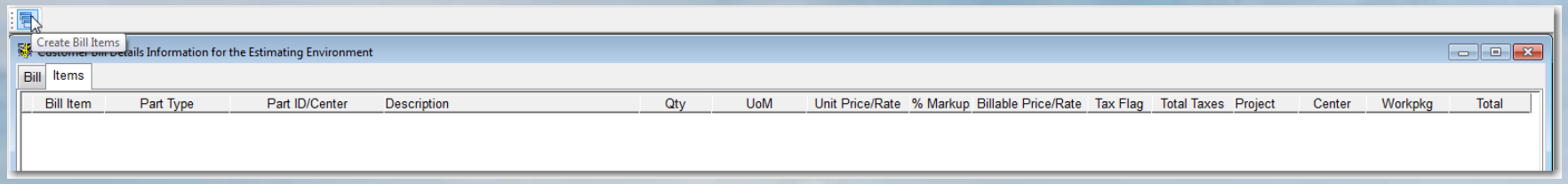
1. Select the Customer Invoice from the Menu.
2. Click on the Add Record button to create a new bill.
3. Select the Contract for the Bill then enter the Bill Number.
4. Select the Project for the Bill.
5. Click on the save button.



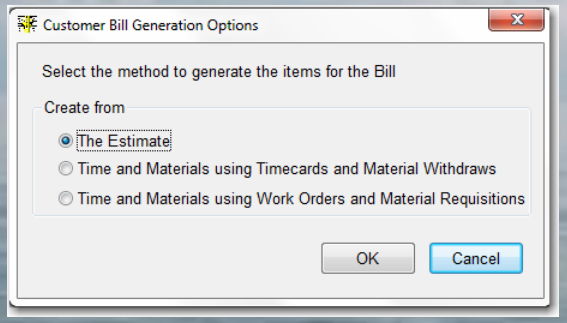
	Contract	Bill	Customer	Project	Bill Date	Billing Start Date	Billing Finish Date	Terms	Bill Due Date	Approval
1	R1187	201301	SPAR Associates, Inc		01/18/2013	00/00/0000	00/00/0000	Net30	02/17/2013	No

The Project is Complete
Create the Customer Invoice

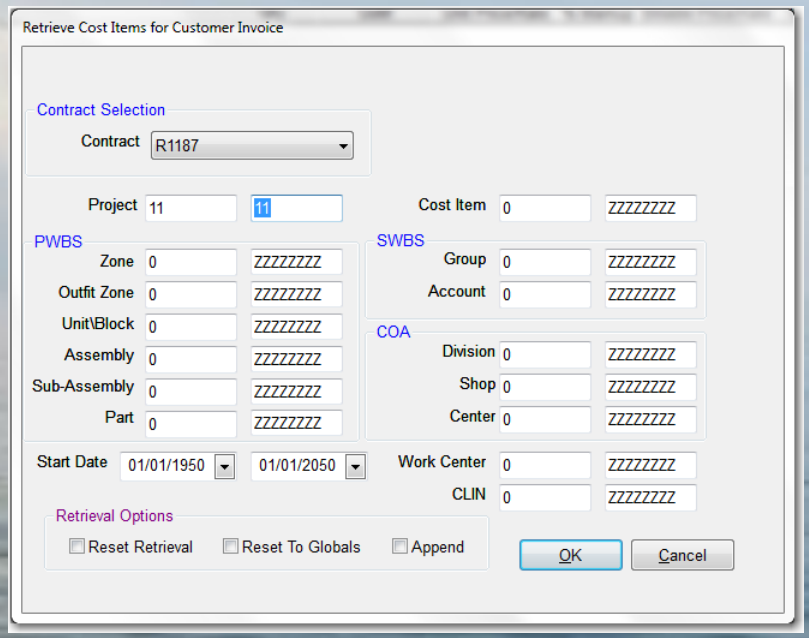
1. Double click on the saved Bill and you will drill down to the Bill Details window.



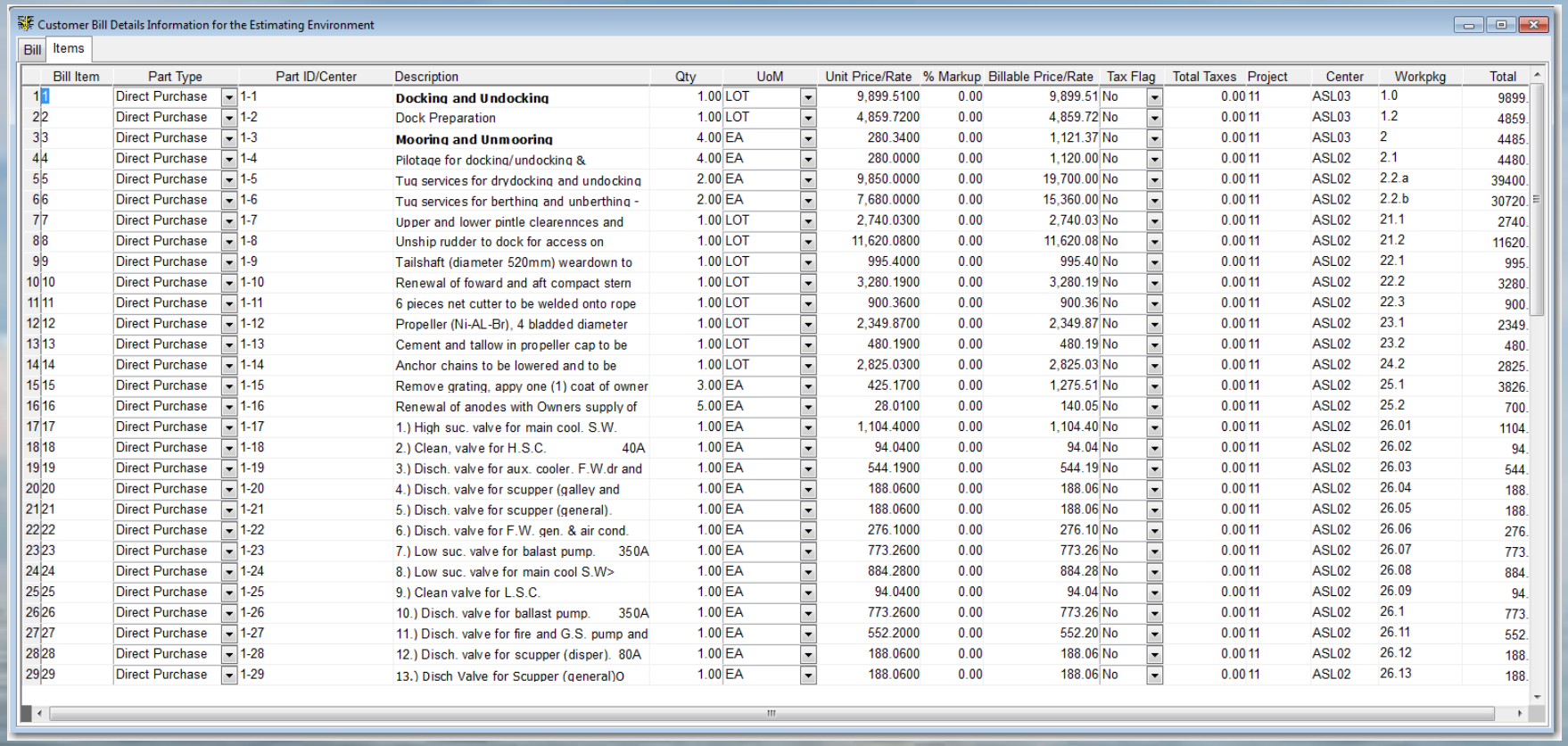
2. Now click on the Create Bill Items button to automatically create the line items for the bill.
3. From the pop up window select the method (type) for generating the Bill Items.



4. You can now select specific elements of the WBS to scan for the Bill Items.
5. Click on the OK button when you finish your selection or to Select all items for the Project.



The Project is Complete
Create the Customer Invoice

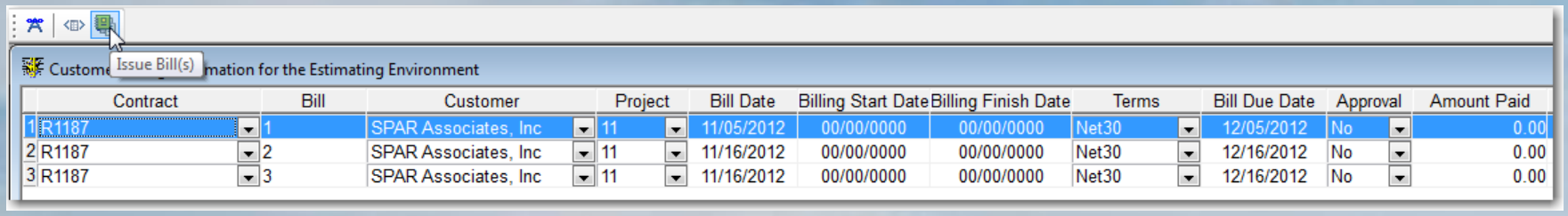

Customer Bill Details Information for the Estimating Environment

Bill | Items

	Bill Item	Part Type	Part ID/Center	Description	Qty	UoM	Unit Price/Rate	% Markup	Billable Price/Rate	Tax Flag	Total Taxes	Project	Center	Workpkg	Total
1	1	Direct Purchase	1-1	**Docking and Undocking**	1.00	LOT	9,899.5100	0.00	9,899.51	No	0.00	11	ASL03	1.0	9899.
2	2	Direct Purchase	1-2	Dock Preparation	1.00	LOT	4,859.7200	0.00	4,859.72	No	0.00	11	ASL03	1.2	4859.
3	3	Direct Purchase	1-3	**Mooring and Unmooring**	4.00	EA	280.3400	0.00	1,121.37	No	0.00	11	ASL03	2	4485.
4	4	Direct Purchase	1-4	Pilotage for docking/undocking &	4.00	EA	280.0000	0.00	1,120.00	No	0.00	11	ASL02	2.1	4480.
5	5	Direct Purchase	1-5	Tug services for drydocking and undocking	2.00	EA	9,850.0000	0.00	19,700.00	No	0.00	11	ASL02	2.2.a	39400.
6	6	Direct Purchase	1-6	Tug services for berthing and unberthing -	2.00	EA	7,680.0000	0.00	15,360.00	No	0.00	11	ASL02	2.2.b	30720.
7	7	Direct Purchase	1-7	Upper and lower pintle clearennces and	1.00	LOT	2,740.0300	0.00	2,740.03	No	0.00	11	ASL02	21.1	2740.
8	8	Direct Purchase	1-8	Unship rudder to dock for access on	1.00	LOT	11,620.0800	0.00	11,620.08	No	0.00	11	ASL02	21.2	11620.
9	9	Direct Purchase	1-9	Tailshaft (diameter 520mm) weardown to	1.00	LOT	995.4000	0.00	995.40	No	0.00	11	ASL02	22.1	995.
10	10	Direct Purchase	1-10	Renewal of foward and aft compact stern	1.00	LOT	3,280.1900	0.00	3,280.19	No	0.00	11	ASL02	22.2	3280.
11	11	Direct Purchase	1-11	6 pieces net cutter to be welded onto rope	1.00	LOT	900.3600	0.00	900.36	No	0.00	11	ASL02	22.3	900.
12	12	Direct Purchase	1-12	Propeller (Ni-AL-Br), 4 bladded diameter	1.00	LOT	2,349.8700	0.00	2,349.87	No	0.00	11	ASL02	23.1	2349.
13	13	Direct Purchase	1-13	Cement and tallow in propeller cap to be	1.00	LOT	480.1900	0.00	480.19	No	0.00	11	ASL02	23.2	480.
14	14	Direct Purchase	1-14	Anchor chains to be lowered and to be	1.00	LOT	2,825.0300	0.00	2,825.03	No	0.00	11	ASL02	24.2	2825.
15	15	Direct Purchase	1-15	Remove grating, appy one (1) coat of owner	3.00	EA	425.1700	0.00	1,275.51	No	0.00	11	ASL02	25.1	3826.
16	16	Direct Purchase	1-16	Renewal of anodes with Owners supply of	5.00	EA	28.0100	0.00	140.05	No	0.00	11	ASL02	25.2	700.
17	17	Direct Purchase	1-17	1.) High suc. valve for main cool. S.W.	1.00	EA	1,104.4000	0.00	1,104.40	No	0.00	11	ASL02	26.01	1104.
18	18	Direct Purchase	1-18	2.) Clean, valve for H.S.C. 40A	1.00	EA	94.0400	0.00	94.04	No	0.00	11	ASL02	26.02	94.
19	19	Direct Purchase	1-19	3.) Disch. valve for aux. cooler. F.W.dr and	1.00	EA	544.1900	0.00	544.19	No	0.00	11	ASL02	26.03	544.
20	20	Direct Purchase	1-20	4.) Disch. valve for scupper (galley and	1.00	EA	188.0600	0.00	188.06	No	0.00	11	ASL02	26.04	188.
21	21	Direct Purchase	1-21	5.) Disch. valve for scupper (general).	1.00	EA	188.0600	0.00	188.06	No	0.00	11	ASL02	26.05	188.
22	22	Direct Purchase	1-22	6.) Disch. valve for F.W. gen. & air cond.	1.00	EA	276.1000	0.00	276.10	No	0.00	11	ASL02	26.06	276.
23	23	Direct Purchase	1-23	7.) Low suc. valve for balast pump. 350A	1.00	EA	773.2600	0.00	773.26	No	0.00	11	ASL02	26.07	773.
24	24	Direct Purchase	1-24	8.) Low suc. valve for main cool S.W>	1.00	EA	884.2800	0.00	884.28	No	0.00	11	ASL02	26.08	884.
25	25	Direct Purchase	1-25	9.) Clean valve for L.S.C.	1.00	EA	94.0400	0.00	94.04	No	0.00	11	ASL02	26.09	94.
26	26	Direct Purchase	1-26	10.) Disch. valve for ballast pump. 350A	1.00	EA	773.2600	0.00	773.26	No	0.00	11	ASL02	26.1	773.
27	27	Direct Purchase	1-27	11.) Disch. valve for fire and G.S. pump and	1.00	EA	552.2000	0.00	552.20	No	0.00	11	ASL02	26.11	552.
28	28	Direct Purchase	1-28	12.) Disch. valve for scupper (disper). 80A	1.00	EA	188.0600	0.00	188.06	No	0.00	11	ASL02	26.12	188.
29	29	Direct Purchase	1-29	13.) Disch Valve for Scupper (general)O	1.00	EA	188.0600	0.00	188.06	No	0.00	11	ASL02	26.13	188.

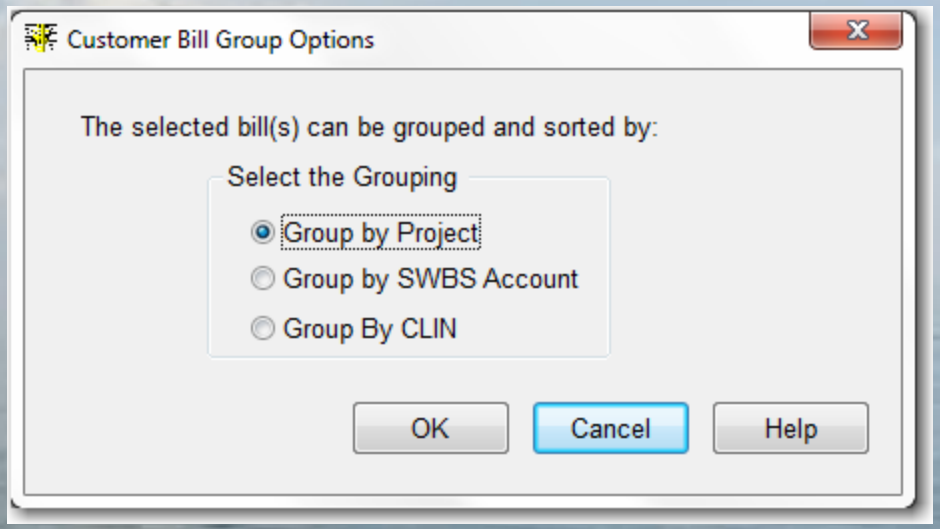
1. Review the Bill Items and correct or change them as needed. You can also add additional items manually.

The Project is Complete
Create the Customer Invoice



	Contract	Bill	Customer	Project	Bill Date	Billing Start Date	Billing Finish Date	Terms	Bill Due Date	Approval	Amount Paid
1	R1187	1	SPAR Associates, Inc	11	11/05/2012	00/00/0000	00/00/0000	Net30	12/05/2012	No	0.00
2	R1187	2	SPAR Associates, Inc	11	11/16/2012	00/00/0000	00/00/0000	Net30	12/16/2012	No	0.00
3	R1187	3	SPAR Associates, Inc	11	11/16/2012	00/00/0000	00/00/0000	Net30	12/16/2012	No	0.00

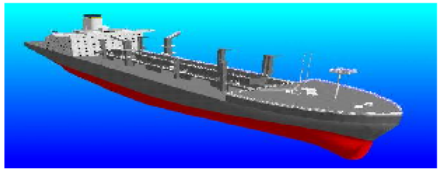
1. After you complete the Bill Creation process you can print a Draft copy to review.
2. Once you are satisfied with the Bill contents, then you Issue the Bill to the Customer.
3. When printing the Draft or the Issued Billed you have the option to group the Bill Items by the Customers WBS (CLIN) or your WBS (SWBS)



The Project is Complete
Create the Customer Invoice

Chesapeake Shipyard Pte Ltd
927 West Street
Annapols MD 21401 USA

Phone: 410 263-8593
FAX: 410 267-0507



Invoice

Page 1 of 9

Date	Invoice #
11/05/2012	1

BILL TO

SPAR Associates, Inc
927 West Street
Annapolis MD 21401 USA

PROJECT DESCRIPTION

MV Day Runner

Attn: Laurent Deschamps

BILLING PERIOD	DUE DATE	TERMS	CONTRACT	PROJECT
To	12/05/2012	Net 30 Days	R1187	

	ITEM	DESCRIPTION	QTY	RATE	AMOUNT
	A	General Services			
1	1	**Mooring and Unmooring** for docking and undocking & berthing and unberthing - based on 4	4.00	280.34	1121.37
2	2	**Docking and Undocking** including 1st day hire.	1.00	9899.51	9899.51
3	3	Dock Preparation	1.00	4859.72	4859.72
4	4	Pilotage for docking/undocking & berthing/unberhting - based on 4 movements.	4.00	280.00	1120.00
5	5	Tug services for drydocking and undocking - based on 2 movements.	2.00	9850.00	19700.00
6	6	Tug services for berthing and unberthing - based on 2 movements.	2.00	7680.00	15360.00
		Total for CLIN: A			**52,060.60**

Over 40 Years Serving the Shipbuilding & Repair Industry